

IIGCC

IIGCC Annual Report 2023

Unlocking
investor
action



We are IGCC

We bring the investment community together to work towards a net zero and climate resilient future.

What we do

Our team works closely with members to shape priorities, deliver activity and resources across work programmes, and represent the sector on climate-related issues.

How we do it

We help investors by providing guidance, frameworks, tools and support. Our work allows them to better respond to challenges and integrate management of climate-related risks, opportunities and impacts into their investment processes.

Read more online

We are focused on bringing the investment community together to make significant progress towards a net zero and climate resilient future by 2030, in line with the goals of the Paris Agreement.

[→ About us](#)



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Foreword

A remarkable year for IIGCC



Stephanie Pfeifer
CEO, IIGCC



Faith Ward
Chair, IIGCC Board

2023 has been a remarkable year for IIGCC. Against a difficult geopolitical backdrop, our team has risen to the challenge, working incredibly hard in collaboration with and on behalf of our members to continue providing the support and resources that you need to take necessary action on climate.

Our impact

25k

Downloads of the NZIF implementation guide

14

New resources published in 2023



Read more online:
20 years of IIGCC

→ **Our history**

There is no doubt in our minds that taking action at this time is not easy, and we appreciate your ongoing commitment to doing so. The environment that we are all operating in is a complex one that provides a series of considerable challenges – a cost of living crisis and rising inflation, as well as an ongoing energy crisis, further exacerbated by recent events in the Middle East.

At the same time, temperatures have reached all-time highs around the world and the frequency of extreme weather events continues to increase. We understand that challenging global events and headwinds cannot be ignored, and that they have an inevitable impact on decision making. But whilst some events may be short term in nature, climate change is not.



IIGCC CEO, Stephanie Pfeifer, presents to members at IIGCC's 2022 AGM.

We are at a tipping point – we must not give up now

We are dangerously close to exceeding warming of 1.5°C. The window of opportunity gets smaller with each year that passes without the required action and ambition from all stakeholders who have a role to play in the net zero transition. But the climate science remains clear and we must stay on this path.

And there are reasons to be optimistic. An increasing number of investors continue to set and make progress towards their net zero commitments and engage with companies in their portfolios on the transition. The call for urgent action on nature and biodiversity loss has been heard and the global momentum to change the path we are on is there.

Enhancing our value to members

This year was heralded as the year of implementation – the real work begins when theory becomes action. A critical part of our work supporting investors this year has been to learn from, improve on and develop our existing resources.

We have expanded the Net Zero Investment Framework to cover additional asset classes, including infrastructure and private equity, with much more to follow when NZIF 2.0 is released in 2024. We have published guidance on investing in climate solutions for listed equity and fixed income, a first step in this space with guidance for other asset classes to follow.

In collaboration with partners we have launched Nature Action 100, the first collaborative engagement initiative focused on addressing nature and biodiversity loss, which now counts in excess of 200 investors amongst its participants. We have also moved into phase two of Climate Action 100+, which is laser-focused on ensuring corporate climate commitments are supported by credible and robust transition plans. Our Net Zero Engagement Initiative has further expanded the list of companies that investors are actively engaging.

Foreword continued

Our impact

5

Global investor initiatives co-founded and supported

280

Companies covered under engagement initiatives



Our vision for 2024

For more detail on the key areas of work that we will be focusing on in 2024.

→ [Our vision](#)



Representatives from the IIGCC team and a number of our Italian members at the start of our European roadshow in Milan.

Outside of engagement initiatives, we have developed standards and expectations for company transition plans across a number of high-impact sectors, supporting investors in understanding, assessing, engaging and making decisions based on their findings.

We remain active and vocal on the local, regional and global climate stage, calling out the UK government on its net zero policy rollbacks, pressing key decision-makers in the EU for further ambition on key sustainable finance policies and writing to the COP28 President to reiterate investor expectations. We have successfully influenced key EU sustainable finance policy, with our recommendations being taken on board by the EU Parliament in the Corporate Sustainability Due Diligence Directive, and we have participated in a number of important policy discussions at global, EU and UK levels.

Our Board and management team have spent a considerable amount of time this year ensuring that IIGCC is set up in a way that is sustainable for the long term. From strategy and governance to how we position and talk about our work, we have been working to build an organisation that can continue to deliver for members for many years to come.

Our updated brand identity and new website represents the visual manifestation of that work, aiming to better capture who we are as an organisation today and the huge breadth and depth of our work with members. We are continuing our work to enhance the member experience, with our new member portal to follow early next year.

We are your trusted partners

The challenges investors face today are hugely complex – and sometimes the solutions are not clear cut or straight forward. We strive to provide investors with the guidance and tools they need now as they address the significant challenges they must manage as part of their fiduciary duty.



“We are not swayed by short term events or turns of the market. This affords us the ability to remain focused on our long-term mission, to bring the investment community together to make significant progress towards a net zero and climate resilient future by 2030.”

We are here to help you weather the storm, to support with you moving forward and delivering on your commitments. We would like to thank you for your continued commitment and dedication to IIGCC, and we look forward to working with you next year.

At a glance

IIGCC in numbers

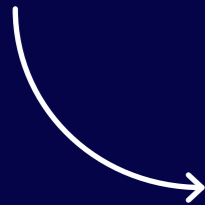
429

members



48

new members



\$65 trillion

in AUM



13k+

articles covering IIGCC and related initiatives

14

new resources published



26k+

social media followers

800k+

social media impressions

50+

events



205k+

website visits

100+

member newsletters



Our mission

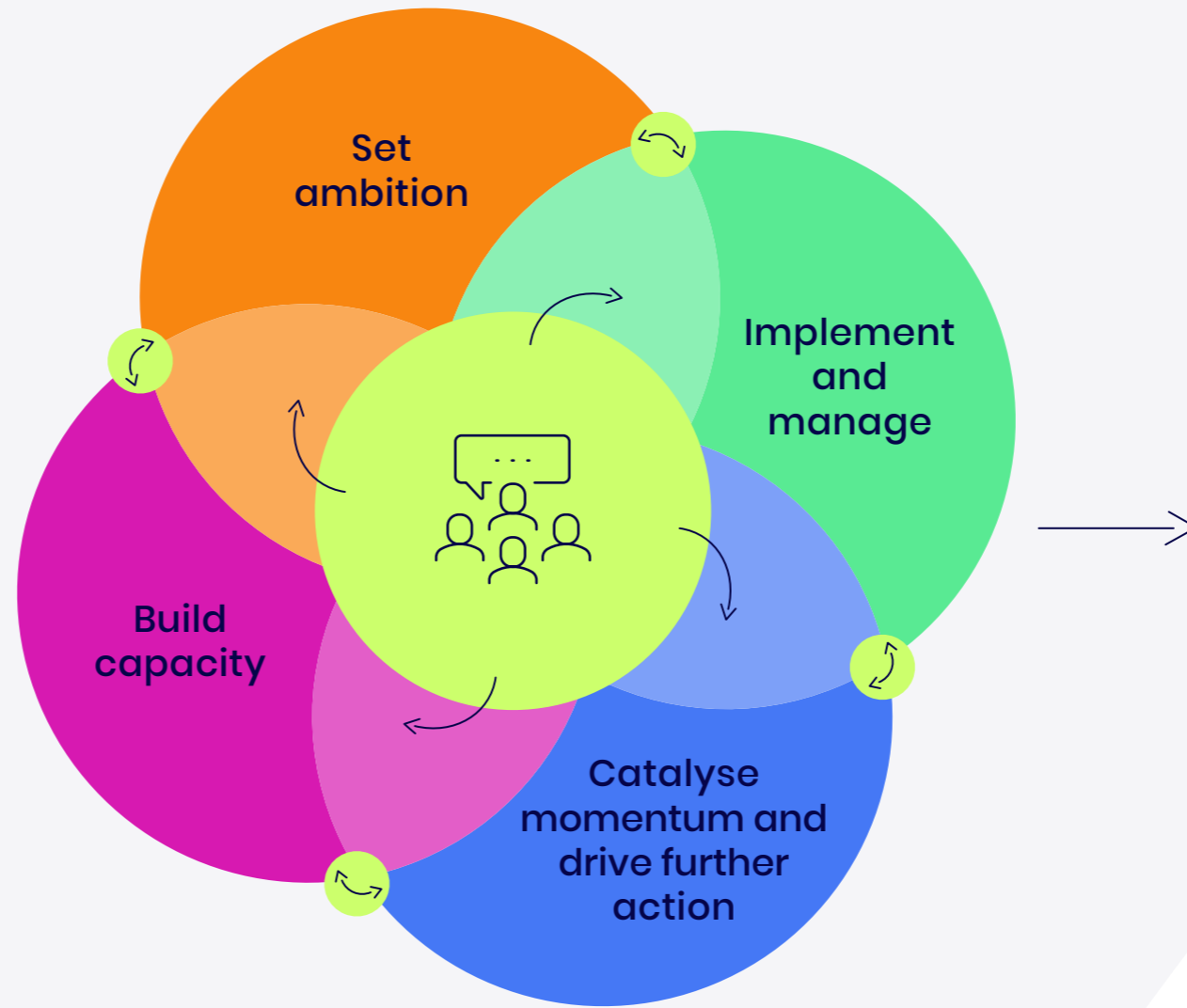
We work closely with investors to provide guidance, frameworks, tools and support. This helps them to respond to challenges and integrate the management of climate-related risks and opportunities into their investment processes. We achieve this by working with investors in four key areas.

We deliver this across three IIGCC team programme areas - corporate, investor strategies and policy - which cover a range of topics including net zero, adaptation and resilience and nature. Each area complements and informs the other, building ambition loops which drive progress towards real-world emissions reductions and a more climate resilient world.



[Read more](#)

[→ Our programmes](#)



Our mission
 We bring the investment community together in making significant progress towards a net zero and climate resilient future by 2030

- 1. Set ambition**
 Setting goals for ongoing progress with clear action plans
[→ See more](#)
- 2. Implement and manage**
 Putting those plans into action, with a focus on portfolio construction, engagement with companies and investment in solutions to help realise those goals
[→ See more](#)
- 3. Catalyse momentum and drive further action**
 Encouraging a supportive market and regulatory environment
[→ See more](#)
- 4. Build capacity**
 Helping investors and other stakeholders to build understanding so that they can take action
[→ See more](#)

Set ambition



Setting goals to track ongoing progress towards investor net zero commitments. Our work includes implementation guidance, industry-specific standards and clear action plans.

In this section

Net Zero Asset Managers



Paris Aligned Asset Owners



The Net Zero Investment Framework



Set ambition

Our work in 2023

We work with investors to set ambitions in relation to climate action – to date this has predominantly manifested as net zero commitments and targets via one of the commitment platforms that we facilitate, but we are also increasingly working across other topics including adaptation and resilience and nature, where we can also support investors in setting ambitions.



Dr Adrian Fenton presents to members at the Investor Strategies' kick off event in January 2023.

Net zero commitment platforms

IIGCC set up and co-convenes the Net Zero Asset Managers (NZAM) and Paris Aligned Asset Owners (PAAO) initiatives, two platforms for investors wishing to make a net zero commitment. Our Net Zero Investment Framework (NZIF) is one of the core methodologies used by investors to set targets based upon those commitments and it has become the most widely used guidance by investors looking to do so.

For asset owners, the first PAAO biannual meeting took place in February 2023, coinciding with our Investor Strategies kick-off event, hosted by HSBC Asset Management. The beginning of the year also saw the launch of a new and improved PAAO website to better outline the commitment, signatory disclosures, governance and more.

Further information

- Private equity guidelines
- Guidance on infrastructure
- Investor working groups



Our impact

6
Asset classes now covered by NZIF

45
Net zero targets reviewed

The Net Zero Investment Framework (NZIF)



With NZIF the most widely used methodology for net zero-committed investors, the team have continued to work hard on broadening the scope of the framework so that investors can incorporate greater proportions of assets in the initial and interim targets set as part of their net zero commitments. This is particularly key in the context of setting ambition, as it allows investors to be more ambitious in their commitments and target setting as more asset class methodologies are made available.

NZIF now covers six asset classes; listed equity, corporate fixed income, sovereign bonds, real estate, private equity and infrastructure, with the last two added this year. Work is underway in earnest to bring these components together as part of a new and improved resource to be released in 2024 - NZIF 2.0.

Our private equity guidance stands out because of its relevance to both General Partners and Limited Partners, covering the scope of portfolio companies' net zero alignment, metrics and targets to measure this alignment, and implementation actions to achieve them and therefore achieve wider decarbonisation in the real economy.

Infrastructure will be the first asset class to be covered by both NZIF and our new Climate Resilience Investment Framework, which will be unveiled in 2024. It is already being used by several leading industry investors in their NZAM initiative target disclosures, showing strong uptake from key players. We also announced that IIGCC will lead the second phase of the Physical Climate Risk Assessment Monitor (PCRAM) as the focus of our adaptation and resilience work, building on our work on a CRIF.

Separately, we will soon be launching investor working groups for private credit, venture capital and climate solutions, with outputs from our groups on sovereign bonds and country pathways close to completion. A new group also aims to uncover investor issues around including scope 3 of investments in their approach to net zero.

All of these working groups will ultimately seek to provide guidance to investors which can be incorporated into future iterations of NZIF.

The initiative saw eight new targets disclosed in 2023, with total disclosures expected to rise into double figures by the end of this year. We also conducted 28 one-to-one support sessions with PAAO signatories, providing IIGCC members with additional support in using NZIF to set their initial targets as part of their participation in the initiative.

Supporting asset managers, our team has reviewed 37 NZAM targets so far this year, more than half of the 66 submitted to the initiative in total. This came alongside 52 one-to-one support sessions with NZAM signatories within the IIGCC membership, who were seeking additional guidance on how to take action on their commitment.



Real economy policy lead Michael Button and IIGCC's contribution at the 2023 Global Stocktake technical dialogue poster session.

Implementation and manage



Supporting investor engagement with companies, management actions, strategic asset allocation and portfolio construction to facilitate real world emissions reductions.

In this section

Corporate engagement initiatives



Implementation guidance for the Net Zero Investment Framework



Implement and manage

Our work in 2023

To help investors implement and the manage ambitions set, we have played a key role in launching several initiatives to support investor engagements with specific companies. We collaborated with other investor networks and partners on developing many of these initiatives and now continue to co-lead them, working with those partners on much of the work undertaken.

IIGCC membership provides investors with access to join the initiatives, as well as highly valued implementation support as they engage with focus companies.

Climate Action 100+

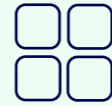


Climate Action 100+ launched its second phase in June 2023. It is the world's largest investor engagement initiative, which aims to ensure that the top 100+ heaviest emitting companies take necessary action on climate change. This next phase of the initiative, which IIGCC supports, includes enhanced terms of reference for leads, greater transparency, and the launch of new thematic and sector engagements.

This launch was supported by an updated and more ambitious Climate Action 100+ Net Zero Company Benchmark – a tool that is highly valued by investors. The updated benchmark includes a new indicator to assess historic emissions reductions, their drivers, and alignment with a 1.5°C trajectory. The first public assessments of companies using this benchmark were released in October, highlighting continued progress on ambition but a lack of detailed plans of action, which will be a focus for many of the investor engagements going into 2024.

During the proxy voting season, five shareholder proposals were filed at IIGCC European Climate Action 100+ focus companies; four of which were accepted and received 'flags' at Engie, Glencore, Shell and TotalEnergies. One proposal was not accepted by Volkswagen, triggering legal action by five investor members. Volkswagen later produced a lobbying activity report in response to this, which InfluenceMap has rated as having a good level of disclosure.

These came alongside multiple flagged votes and resolutions led by IIGCC European engagement leads. 14 resolutions were 'flagged' which led to 52 voting items, including the first ever withdrawn flagged votes at National Grid. The UK-based utility updated its lobbying policy in agreement with investor requests, after the Church of England Pensions Board publicly pre-declared its intention to vote against the Chair and CEO, supported by co-lead engager AP7.



Our impact

14

Flagged resolutions

107

Companies contacted as part of initial NZEI engagement

70%

Positive response rate from these initial letters

Net Zero Engagement Initiative

On 17 March we formally launched the [Net Zero Engagement Initiative \(NZEI\)](#), kicking off activity by sending letters to 107 companies on behalf of participating members, together with a copy of our investor expectations of corporate transition plans. NZEI aims to build on Climate Action 100+ momentum by expanding the range of companies covered, including more companies that are heavy users of fossil fuels and so contribute to demand for those products.

Initial letters received a positive response rate of more than 70%. The 101 participating IIGCC members are engaging with respondents and non-respondents alike to improve the quality of their transition plans. Investor-led NZEI enhanced engagement activities, known as 'sprints,' began in November 2023 with IIGCC as the Secretariat.

Nature Action 100

As 2022 ended, we announced the formation of [Nature Action 100](#) at COP15 in Montreal, with Ceres and IIGCC to co-lead the Secretariat and Corporate Engagement workstreams. This new global engagement initiative focuses on investors driving urgent action on the nature-related risks and dependencies in the companies they own.

One year later the initiative is live, with more than 200 investor participants representing \$25.7 trillion in AUM. Governance structures and partners are now in place, alongside the 100-company focus list. Participating investors signed letters sent to the companies that together represent more than \$9 trillion in market capital and are now forming teams to take individual engagements forward.

We are currently working to develop a first draft of the Nature Action 100 Company Assessment Benchmark. We expect to publish this in 2024, basing much of the guidance on the actions taken by companies covered. The Nature, Agriculture, Forestry and Fishing sector has also been reclassified as 'high impact' in NZIF to reflect its urgency.

Implementation guidance for investors using the Net Zero Investment Framework (NZIF)

In addition to our work to build out new asset classes within NZIF to support investors' target setting, the investor strategies team has also worked to develop its implementation support. This additional guidance aims to better allow investors to use the framework as the basis for their own transition planning and implementation processes.

In September we also published [climate solutions guidance](#) to support investors in defining them, measuring exposure, and setting targets to increase allocation. Climate solutions are crucial to the energy transition and decarbonisation, affecting each of the initiatives mentioned above. This resource was available exclusively to IIGCC members for six weeks before being made public towards the end of the year.

In addition, as part of our work to support investors with real estate assets in their portfolios, our roundtables report in February explored how to [measure and manage whole life carbon](#) in real estate portfolios. This is supported by a second resource offering whole life carbon guidance, due for publication ahead of COP28 in late 2023.



Catalyse momentum and further action

drive



Identifying the barriers and opportunities to climate action in the financial system – engaging with policymakers and other stakeholders to shape a supportive market environment today and in the future.

In this section

Policy advocacy



Changing the conversation on stewardship



Improving the quality of net zero data



Catalyse momentum and drive further action

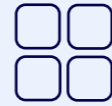
Our work in 2023

Looking beyond ambition and implementation, which support investors' direct actions, our teams also work to catalyse an enabling environment in which that action can happen.

This includes working with members and others within the space to advocate for the policy and regulatory change needed to support investors in taking action.



Policy team members Emily Murrell and Leo Donnachie on a recent trip to Brussels.



Our impact

90+
Investors supporting our joint statement on ESRS

£1.5tr
In AUM represented by investors signing our joint letter to the UK PM.

Policy advocacy

In the EU, positive engagement started early in 2023 as IIGCC, the Climate Group and CLG Group Europe sent a letter to key MEPs on the Energy Performance of Building Directive. This led to an EPBD investor roundtable in the summer, hosted by MEP Ciarán Cuffe in the European Parliament. Separately, we released a joint statement on the European Sustainability Reporting Standards (ESRS) together with the EFAMA, Eurosif, PRI and UNEP FI. Together we welcomed its publication but highlighted concerns about the decision to move away from mandatory climate-related disclosures which will now be subject to materiality assessments. Over 90 investors supported this statement.

Influencing policymakers on the EU Corporate Sustainability Due Diligence Directive also remained a key focus. We were pleased to see the Parliament's final decision incorporate IIGCC recommendations in summer of 2023, following engagement with the lead rapporteur and the team speaking on the subject in the European Parliament.

We also responded to the publication of the International Sustainability Standards Board's long-awaited standards. Released in September, they are intended to enhance the comparability and reliability of climate-related reporting. We welcomed this important update, but stressed that they must be interoperable with wider national and regional reporting regimes, including the EU's sustainability disclosure standards.

Following the UK government's decision to delay key net zero targets, we published a reactive statement from our CEO and coordinated a letter to the PM which was cosigned by the CEOs of PRI, UKSIF and 32 investors representing £1.5 trillion in AUM.

Participation in key events



The IIGCC team travelled to Bonn in June, delivering our response to the UN Global Stocktake (GST) and engaging with senior policymakers on critical issues including climate finance, loss and damage, and adaptation. The GST will shape much of the debate at COP28, and our regular briefings aimed to keep members informed. A delegation from IIGCC will be in Dubai, ready to report on the outcomes as they happen from 30 November to 12 December.

At London Climate Action Week, we organised a roundtable with PRI and UKSIF to discuss UK Sustainable Finance Policy with investors and civil servants. Our team also held closed-door roundtables with senior UK ministers to discuss UK net zero investment plans. We also extended our support for the UK Green Technical Advisory Board, represented by IIGCC Chair of the Board and Chief Responsible Investment Officer for Brunel Pension Partnership, Faith Ward. IIGCC supported Faith in drafting a paper on the case for an extended Taxonomy which has been warmly received.



Corporate Programme Director Peter Taylor moderating a discussion with members at our first IIGCC Engage event.

Catalyse momentum and drive further action continued

Our work in 2023 continued

Changing the conversation on stewardship

More broadly, our corporate team have been focused on some of the wider barriers to effective stewardship of companies, with a focus on the role that proxy advisors can play in supporting climate-focused engagements with companies during proxy season.

As part of this work, IIGCC published an open letter to Institutional Shareholder Services (ISS) in August, calling on it to further integrate climate into its proxy advice service. Supported by 36 investors, the letter set out clear investor asks for 2024 and coincided with ISS's Benchmark Policy Consultation. The results of this consultation, letter, and actions taken as a result are expected towards the end of 2023 and we will keep members informed throughout.

In addition to our wider work on bondholder stewardship, which is supporting investors in expanding their engagement efforts beyond just equity holdings, the team also responded to the FCA non-equities securities engagement paper in September. We are now working to develop our own paper on net zero voting, scheduled for early 2024.



IIGCC members in the audience at IIGCC Engage in March 2023.

Improving the quality of net zero data



In response to feedback from investors using NZIF to set targets and develop transition plans, we have undertaken work to support improvement of net zero data across the financial system. Following the publication of our catalogue of net zero data vendors in 2022, in 2023 we published six asks of data vendors, calling for an increase in the overall quality of net zero data available for alignment assessment and target setting. A new resource in May also aimed to enhance the quality of net zero benchmarks, offering five principles to support the next generation in integrating a robust net zero objective.



Members of the IIGCC team joined by members in Zurich for the final stop of our European roadshow.



Mahesh Roy opens our Investor Strategies kick off event in January 2023.

Build capacity



Building investor understanding of the relationship between climate change and investments, including physical risk to assets and the potential contribution of assets to the problem. We also help investors to better understand their obligations and responsibilities from a regulatory perspective.

In this section

Member webinars and surgeries



Corporate transition plans



Stewardship resources



Build capacity

Our work in 2023

Our work to support investors in developing their understanding of issues related to climate and nature, and how best to respond to those issues often takes the form of educational resources, training sessions and opportunities to learn from peers in the investment community.

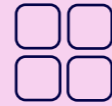
Member webinars and surgeries

In 2023, we ran more than 40 webinars and surgery sessions, bringing our members and the wider investment community together to discuss, explore and build understanding on key issues. In our investor strategy team's net zero surgery series alone nearly 700 investors joined us across 11 events, covering everything from third party funds and net zero benchmarks to a special three-part series on [investor transition planning](#).

We also hosted webinars covering areas of work from across all three of our programmes – corporate, investor strategies and policy. From energy investment policies and additional NZIF guidance to nature engagement under Nature Action 100 and emerging [climate-focused policy in the EU](#), we covered an incredible breadth of topics throughout the year and were joined by numerous guest speakers from organisations including the IEA, GFANZ, Bruegel and more.



Norah Berk meets with some of our members during a networking break at one of our recent events.



Our impact

40
Webinars and surgery sessions so far in 2023

700
Investors participating in our surgeries this year

Global Assessment of Policy



In a global context, we contributed to the Investor Agenda climate policy report in September to help investors better understand the wider policy environment. The report outlined eight key features of effective climate policy as considerations for policy makers, aiming to capitalise on the opportunity presented by the UNFCCC Global Stocktake.

We are a proud founding partner of the Investor Agenda alongside AIGCC, CDP, Ceres, IGCC, PRI and UNEP FI. This ongoing partnership offers numerous opportunities for best practice sharing and international collaboration.

Corporate transition plans

Within our corporate team, we developed a number of new resources to support investors in assessing and understanding corporate transition plans and using that knowledge to guide engagements with high-emitting sectors as well as framing wider portfolio allocation and investment decisions that they might make.

We published an updated net zero standard for [oil and gas](#) and played a large part in the new Climate Action 100+ [diversified mining standard](#) alongside our partner, Australia-based IGCC. We also developed a net zero standard for banks, released together with an engagement focus list of 20 institutions across Canada, Europe and Asia.

This work complements our popular sector-neutral transition plan guidance, [Investor Expectations of Corporate Transition Plans: From A to Zero](#), which was published in March 2023 and is intended to support investor engagements with and assessment of company transition plans across a range of sectors.

Stewardship resources



In June, we published our [Bondholder Stewardship Guidance](#) to support corporate bondholders in levelling up their climate stewardship and engagement activities. This first output from our Bondholder Stewardship Working Group marked a major step towards progressing and framing bondholder stewardship, highlighting the opportunity for corporate bondholders to progress real-world emissions reductions. The guidance provides foundational tools, best practice recommendations and case studies to support and enhance investor climate stewardship activities, building on our [Net Zero Stewardship Toolkit](#).

For asset owners, our [Asset Owner Stewardship Questionnaire](#) was published in June, providing those who choose to use it with qualitative questions for due diligence when selecting an asset manager, and quantitative reporting when monitoring asset managers. It was produced by IIGCC's Asset Owner Working Group which contains representatives from 10 organisations.



Corporate team member Sophie Barnes interviews an asset owner member at IIGCC Engage in March 2023.

What's next for IIGCC

The future

As we move into 2024 and beyond, looking to build on IIGCC's successes from previous years and respond to feedback received from our members in recent months, we will be focusing our work on a number of key areas that we believe will be most impactful and beneficial for our members, providing them with maximum value from their membership.



NZIF 2.0 – bigger, better, more integrated:

Following the publication of the first version of the Net Zero Investment Framework in March 2021, IIGCC has developed new components covering additional asset classes and themes. In 2024, we will be working to bring much of this together into an updated and more integrated version of the framework that is easier for investors to use and incorporates all of our work to date in one place.



Expanded support across corporate engagement initiatives:

With both IIGCC's Net Zero Engagement Initiative and Nature Action 100 having formally launched in 2023, and Climate Action 100 having moved into its second phase, the year ahead will see a significant increase in the number of different engagements that IIGCC will be supporting investors with under various engagement initiatives.



Next steps for adaptation and resilience:

Following on from our discussion paper on creating a climate resilience investment framework (CRIF) and the announcement in 2023 on IIGCC's role in the second phase of development of Physical Climate Risk Assessment Methodology (PCRAM), 2024 will see some significant steps in our work on adaptation and resilience. We will be publishing the first PCRAM report early next year, with the initial version of CRIF due to follow later in the year.



Raising the profile of climate issues in EU Parliamentary and UK elections:

With 2024 set to be an election-filled year, our policy team will be working with members to amplify the investor voice on climate issues to ensure they are heard at this critical time.



Integrating nature across all of our work:

With Nature Action 100 engagements having recently started, work to integrate nature considerations into NZIF underway and a CBD COP likely taking place in Europe in 2024, this key theme is rising in prominence across all areas of IIGCC's work, with even more to come in the year ahead.

What's next for IIGCC

The future continued



Expanding our stewardship resources:

Having launched our bondholder stewardship working group and published a number of pieces of sector-specific and neutral guidance in 2023, we will be continuing to build on this work in the year ahead, ensuring it is truly embedded into investors' stewardship and engagement processes.



Investor expectations on EU sustainable finance:

Based on investor feedback, we will be producing a set of expectations to highlight the main policy barriers within the EU's sustainable finance regulatory framework and propose holistic and investor-driven recommendations to address those barriers, directly linking to actions and activities that investors can take to support their policy advocacy.



Developing resources to focus on EMJT:

Recognising the nuance required when applying existing approaches and methodologies for net zero and climate resilient investing to emerging markets, and the need for a just transition to net zero, IIGCC will be focused on developing and adapting resources to support investors in this area.



Enhancing members' digital experience:

We will be launching the second phase of our website refresh in early 2024, aligning with our new brand identity giving members an improved and more personalised experience. As part of this, the member portal will become a one stop shop for all IIGCC resources, information and working group materials and organisations will easily be able to provide their people with access to our materials.



More opportunities to meet and engage:

Building on the success of our programme of in person and virtual events in 2023, we will be providing even more opportunities for members to come together and discuss key themes and topics in 2024. We will be expanding the agendas for existing flagship events, adding new ones to the schedule and looking to increase the number of stops on our European roadshow, as well as offering additional webinars, surgeries and roundtable sessions throughout the year.



[→ Read more online](#)

Our history

2001
IIGCC was established in 2001.

2007
The focus for policy advocacy work shifts to include more EU policymakers and regulation.

2010
First IIGCC investor guides for real estate and private equity developed.

2015
IIGCC helps to convene the investor voice ahead of COP21 in Paris.

2020
The Net Zero Asset Managers Initiative is launched.

2022
The Net Zero Stewardship Toolkit launched.

2024
[→ See more](#)

2005
CEO, Stephanie Pfeifer joins as IIGCC's first full-time employee.

2008
IIGCC develops the first ever Global Investor Statement on Climate Change and partners with IGCC and Ceres.

2014
UN Secretary-General convenes a summit where the Global Investor Statement on Climate Change is presented to governments.

2019
IIGCC sets up the Paris Aligned Investment Initiative, now a global collaboration supported by four regional networks – AIGCC, Ceres, IGCC and IIGCC.

2021
The Net Zero Investment Framework is launched to support investors.

2023
Climate Action 100+ launches its second phase, which will run to 2030.

The official launch of Nature Action 100.

Our team

Our growing team

IIGCC's team works closely with members in shaping priorities, delivering activity across work programmes and representing the sector on climate related issues.

Executive



Stephanie Pfeifer
CEO

Communications and Membership



Kat Sutton
Communications Director



Callum Provan
Content Strategist



Isabella Ronca
Communications Manager – Net Zero Asset Managers



Marguerite Ohan
Media and Communications Officer



Natasha Rutherford
Communications Manager – Climate Action 100+



Olivia Thornton
Senior Communications Manager



Ross Gillam
Head of Media Relations



Sam Collins
Events Manager



Sarah Findlay
Investor Relations Manager

Corporate



Peter Taylor
Corporate Programme Director



Adam Rose
Senior Corporate Governance Specialist



Alexandra Corbin
Climate Analyst



Charles Stott
Climate Analyst



Dan Gardiner
Head of Transition Research



Giorgos Antoniou
Climate Transition Analyst



Hannah Bouckaert
Climate Transition Analyst



Jana Hock
Senior Corporate Programme Manager



Jack Steenson
Corporate Programme Manager



Jheel Baldi
Climate Analyst



Laith Cahill
Senior Net Zero Stewardship Specialist



Lucia Graham-Wood
Senior Corporate Programme Manager



Dr Sam Cornish
Climate Transition Plan Analyst



Sophie Barnes
Senior Climate Action 100+ Manager

Operations



Charlotte Jones
Associate Director of Operational Strategy and Development



Anthony Rigby
Head of Finance and Operations



Emma Green
Personal Assistant to the Senior Management Team



Jane Murray
Legal Adviser



Judy Chausalet
Senior Development Manager



Natalya de Lance-Holmes
Senior HR Manager



Nathalie Bergere
Senior Finance and Operations Manager



Sabrina Vashisht
Development Manager

Investor Strategies



Mahesh Roy
Investor Strategies Programme Director



Dr Adrian Fenton
Senior Investor Strategies Programme Manager



Angus Wilson
Senior Investor Strategies Programme Manager



Danielle Boyd
Head of Climate Strategy Implementation



Ella Sexton
Senior Investor Strategies Programme Manager



Freddie Turner
Investor Strategies Programme Officer



Hugh Garnett
Senior Investor Strategies Programme Manager



Julien Grolee
Investor Strategies Programme Manager



Mariam Awad
Investor Strategies Programme Officer



Misa Andriamihaja
Senior Investment Specialist – Private Markets



Norah Berk
Senior Investor Strategies Programme Manager



Valentina Ramirez
Senior Investment Specialist – Public Markets

Policy



Emily Murrell
Policy Director



Hajira Kamran
Policy Manager



Leo Donnachie
Senior Policy Manager – Sustainable Finance



Michael Button
Senior Policy Manager – Real Economy



For more information see **Our team** on our website



Our Board

All board members are from organisations that are part of IIGCC.



Faith Ward – Chair

Chief Responsible Investment
Brunel Pension Partnership Officer

Faith's career has been dedicated to integrating and reporting on environmental, social and governance risks in finance and investment. Faith leads engagement with the fund management industry and is involved in industry wide initiatives to improve standards in responsible investment, corporate engagement and fund governance and reporting.



Jon Johnsen – Vice Chair

CEO
PKA

Jon is a Master of Science in engineering and has a graduate diploma in Business Administration. Before joining PKA in March 2020 Jon was group managing director/COO in PFA (Danish Pension Fund) for 10 years. Jon is chair in IIP and a member of the board in AIP Management.



Ian Simm – Treasurer

Founder and Chief Executive
IMPAX Asset Management

Ian Simm is the Founder and Chief Executive of Impax Asset Management Group plc, which in 2018 celebrated its 20th anniversary and is today one of the world's leading investment managers dedicated to investing in the transition to a more sustainable economy.



Claudia Kruse

Managing Director Global Responsible
Investment & Governance
APG Asset Management

As Managing Director Global Responsible Investment & Governance Claudia Kruse is part of the management team of the investment function reporting into the Chief Investment Officer on the Board of APG Asset Management.



Graham Cook

Chief Investment Officer
Responsible Investment Strategy Lead
Phoenix Group

Graham has more than 25 years industry experience in the UK, Europe and Australia, primarily helping asset owners efficiently implement their investment strategy. He is currently Responsible Investment Strategy Lead at Phoenix Group.



Jelle van der Giessen

Chief Investment Officer
NN Group

Jelle van der Giessen is Chief Investment Officer at NN Group and is responsible for overseeing the company's EUR 170 billion general account investment portfolio.



Adam Matthews

Chief Responsible Investment Officer
Church of England Pensions Board

Adam Matthews is the Chief Responsible Investment Officer for the Church of England Pensions Board, as well as Co-Chair of the Transition Pathway Initiative (TPI).



Bruce Dugui

Head of Stewardship
EOS

Bruce Duguid is head of stewardship at EOS. As well as overseeing the team of engagement professionals, Bruce leads engagements with environmentally-exposed companies across the oil and gas, mining, and utilities sectors.



Caroline Le Meaux

Head of ESG Research, Engagement
Amundi

Caroline joined Amundi in 2019 and is responsible for ESG Research, Engagement and Voting team within the ESG Business Line.



Kelly Christodoulou

Listed ESG & Stewardship Manager
AustralianSuper

Kelly is a senior ESG investment professional who has been considering ESG issues since 2006. Her role involves integrating material ESG issues during the acquisition due diligence process of listed equities, property and infrastructure assets; Due diligence and engagement on external fund managers; Engagement with boards and senior management and; Research on thematic topics.



Sandy Boss

Global Head of Investment Stewardship
BlackRock

Sandy is Chief Operating Officer for BlackRock's Global Client Business and a leader in the firm's mission to serve wealth and institutional clients by delivering the solutions they need to meet their investment objectives.



Udo Riese

Head of Sustainable Investing
Allianz Investment Management SE

Udo Riese is the Head of Sustainable Investing at Allianz Investment Management (AIM) SE, based in Munich.

Membership

IIGCC's membership includes a broad range of asset owners and asset managers, including many of the largest global and European institutional investors. Reflecting the significance of climate change as an issue for the investor community and the impact of our work, our membership continues to grow.

Investor members

a. s. r. Asset Management
 Aberforth Partners LLP
 ABN AMRO Investment Solutions
 abrdn
 Acadian Asset Management
Actis LLP
 Admiral Group Plc
 Aegon Asset Management
 Aegon UK
 AEW
 AIP Management P/S
 AkademikerPension
 Alcentra Ltd
 AllianceBernstein Limited
 Allianz Global Investors
 Allianz Investment Management
Allspring Global Investments Alpha Trust
 Altamar CAM Partners SL
 Ambienta Sgr S.p.A.
 Amundi Asset Management
 Amundsen Investment Management
 Anaxis Asset Management
 Andurand Capital Management LLP
ANIMA Sgr S.p.A
 Anthos Fund & Asset Management B.V.
 Aon Investments Limited
 AP Moller Capital
 AP Pension
 AP1 (First Swedish National Pension Fund)
 AP2 (Second Swedish National Pension Fund)
 AP3 (Third Swedish National Pension Fund)
 AP4 (Fourth Swedish National Pension Fund)
 AP7 (Seventh Swedish National Pension Fund)
 APG Asset Management
 Arisaig Partners Research Services (UK) Ltd
 Artemis Investment Management LLP
 Arvella Investments
 Asper Investment Management Ltd
AssetCo plc
 Assicurazioni Generali S.p.A.
Astarte Capital Partners LLP
 Atlas Infrastructure
 ATP

New members are in **bold**

AustralianSuper
 Avaada Energy Private Limited
 Aviva Investors
 Avon Pension Fund
 AXA Investment Managers
 Axiom AI
BAA Pension Scheme
 BAE Systems Pension Scheme
 Baillie Gifford & Co
 Bank Invest Asset Management
 Fondsmæglerselskab A/S
 Banque Hottinguer
 Barclays Bank UK Retirement Fund
Barclays Private Bank
 BBC Pension Trust
 BBVA Asset Management
 BDL Capital Management
 Bedfordshire Pension Fund
 BeyondNetZero
 BlackRock
 BMO Global Asset Management
 BNP Paribas Asset Management
 BNY Mellon Investment Management
 Border to Coast Pension Partnership
 BP Pension Trustees Ltd
 Brandywine Global Investment Management
 Bridges Fund Management
 Brunel Pension Partnership
 BT Pension Scheme
BTG Pactual Timberland Investment Group
 Bundespensionskasse AG
 BUPA Finance Plc
Caisse de pensions de la société
 Firmenich SA
 Caisse des Dépôts
 CalPERS
 Cambridge Associates LLC
 Camco Clean Energy
 Canada Life Asset Management
 Canada Pension Plan Investment Board (CPP Investments)
 Candriam Luxembourg, Societe en commandite par action
 Capital Dynamics
 Capital Fund Management S.A. (CFM)
 Cardano Risk Management Limited
 Carmignac Gestion Luxembourg
 CBRE Investors
 CCLA Investment Management

Central Finance Board of the Methodist Church
 Chesnara PLC
 Church Commissioners for England
 Church Investors Group
 Church of England Pensions Board
 Church of Sweden
 Clean Growth Investment Management LLP
 Columbia Threadneedle Investments
COMGEST
 Cornwall Pension Fund
 Coutts & Co
 Covalis Capital LP
 CPEG (Caisse de prévoyance de l'Etat de Genève)
 CQS UK LLP
 Crédit Mutuel Asset Management
 Credit Suisse Asset Management
 Cushon
 CUT POWER AG
 Danske Bank
 DBL Partners
Degroof Petercam Asset Management sa (DPAM)
Derbyshire Pension Fund
 Devon County Council
 Didner & Gerge Fonder AB
 DIF Capital Partners
 Dorval Asset Management
 Downing LLP
 Dragon Capital Group Ltd.
 DTZ Investors
 DWS
 East Capital Group
 East Sussex Pension Fund
 EdenTree Investment Management Ltd.
Edmond de Rothschild (Suisse) S.A.
 Electron Capital Partners, LLC
 Elo Mutual Pension Insurance Company
 Environment Agency Pension Fund ERAFP
 Eric Sturdza Investments
 ESPIRIA (Part of East Capital Group)
 Ethos Foundation
 Eurizon Capital SGR SPA
 Evenlode Investment
 Falkirk Council Pension Fund
 Fideuram Asset Management SGR/
 Fideuram Asset Management

(Ireland) dac
 FIL Investments International (Fidelity International)
Finance Ideas B.V.
Fondaco SGR
 Fonditel Pensiones EGFP
 Fonds de Réserve pour les Retraites (FRR)
Fondsfinans Kapitalforvaltning AS
 Foundation Credit
 Franklin Resources (Franklin Templeton)
 Fulcrum Asset Management
 FullCycle Management LLC
 GAM Investments
GAMA Asset Management
 Generali Insurance Asset Management SGR
 Generation Investment Management LLP
 Glennmont Partners
 Global Systematic Investors LLP
 Goldman Sachs Asset Management International
 Greater Manchester Pension Fund
 Greenman Holdings Limited
 Gulf International Bank (UK) Limited
 Guy's & St Thomas' Foundation
 Hampshire Pension Fund
 Handelsbanken AB Publ
 Harding Loevner LP
 Herald Investment Management Ltd
 Highland Council Pension Fund
 HITE Hedge Asset Management LLC
 Horizon Capital LLP
 HSBC Bank Pension Trust (UK) Ltd.
 HSBC Global Asset Management
 IFM Investors
 Ilmarinen Mutual Pension Insurance Company
 Impax Asset Management
 Industriens Pension
 Insight Investment
 Invesco UK Limited
 Investec Wealth & Investment Ltd
IP Group
 Irish Life Investment Managers
 J. Safra Sarasin
 James Hambro & Partners
 Janus Henderson Investors
 Joseph Rowntree Charitable Trust
 JP Morgan Asset Management
 Jupiter Asset Management

Investor members

New members are in **bold**

KBI Global Investors
 Kempen Capital Management
 Kent Pension Fund
 Kepos Capital LP
 Keva
 Kieger AG
 Kuvvari Partners
La Francaise Asset Management
 Lægernes Pension
 Lærernes Pension
Lannebo Fonder AB
 Lazard Asset Management
 LB Forsikring
 LBP AM (formerly La Banque Postale)
 Leadenhall Capital Partners LLP
LeapFrog Investments Group Ltd
Lebenversicherung von 1871 a.G. Muchen
 Legal & General
 Investment Management
 LGPS Central
 LGT Capital Partners
 Lightrock
 Liontrust Investment Partners LLP
 Lloyds Banking Group Pensions
 Trustee Limited
 Local Pensions Partnership
 Investments Ltd
 Lombard Odier
 (Bank Lombard Odier & Co. Ltd)
 London Borough of Islington
 Pension Fund
 London Borough of Newham
 Pension Fund
 London Pensions Fund Authority
London School of Economics
 Longview-Partners
 Los Angeles Capital
 Lothian Pension Fund
 M&G Investments
 Macquarie Infrastructure and Real
 Assets
 MainFirst Holding AG
 Maj Invest Equity
 Majedie Asset Management
 Man Group Plc
 Martin Currie Investment Management
 Ltd
 McInroy & Wood Ltd
 Mercer Global Investments Europe

Limited
 Merseyside Pension Fund
 MFS Investment Management
 Mirova
 MN
 MPC Capital AG
 National Grid UK Pension Scheme
 National Trust for Places of Historic
 Interest or Natural Beauty
 NatWest Group Pension Fund
 Nephila Capital
 NEST
 Neuberger Berman
 Newton Investment Management
 NextEnergy Capital Ltd
 Ninety One
 NN Group
 Nordea Investment Management AB
 Norges Bank Investment Management
 Northern Ireland Local Government
 Officers' Superannuation Committee
 Northern Trust Asset Management
 NOW: Pensions
 Nykredit
 Octopus Renewables Limited
 OFI Asset Management
 Ohman Fonder
 Oldfield Partners LLP
OMERS Administration Corporation
 Ostrum Asset Management
 OU Endowment Management
 Oxfordshire County Council Pension Fund
 P+, Pensionskassen for Akademikere
 Pædagogernes Pension (PBU)
 Palatine Private Equity
 Partners Capital
Pemberton Asset Management
 PenSam
 Pensioenfonds Metaal & Techniek (PMT)
 Pension Fund Swiss Re
 Pension Protection Fund
 PensionDanmark
 Pensjonskasse der UBS
Pensionskasse Kanton Solothurn
 Pensionskasse Schaffhausen PKS (Pension
 Fund Schaffhausen)
 PFA Pension
 PGGM
 PGIM
 Phoenix Group

Pictet Asset Management
 PIMCO LLC
 PineBridge Investments Holdings US LLC
 PKA
PKG Pensionskasse
Polar Capital
Premier Miton Group plc
PROMEA Pensionskasse
Propreal Capital Partners
 Prudential Staff Pensions Limited
 as Trustee of the Prudential Staff
 Pension Scheme
 Quaero Capital
 Quilter Plc
Quinbrook Infrastructure Partners
 Quoniam Asset Management GmbH
**Rail & OV (Pensioenfonds Rail &
 Openbaar Vervoer)**
 Railpen
 RAM Active Investments SA
 Rathbone Group Plc
 Redwheel
Reed Elsevier Pension Scheme
 Ridgewood Infrastructure
 Robeco
 Royal Insurance Group Pension Scheme
 Royal London Asset Management
 Royal London Mutual Insurance Society
 Ruffer LLP
 Russell Investments
 SAL Pension Scheme
 Sampension
 Santander (CF Trustee) Limited/Santander
 (UK) Group Pension Scheme
 Santander Asset Management
 Investment Holdings Limited
 Sucursal en Espana
 Sarasin & Partners LLP
 SAUL Trustee Company
 Schroders
 Schweizer Reisekasse (Reka)
 Genossenschaft
SCOR SE
 Scottish Widows, part of
 Lloyds Banking Group
 SEB Investment Management AB
SIG Pensionskasse
SLC Fixed Income
 SLGI Asset Management Inc.
 Smart Pension

South Yorkshire Pensions Authority
Spire Partners
 Sprucegrove Investment Management
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 St John's College Cambridge
 Stafford Capital Partners
 State Street Global Advisors
 StepStone Group, Inc
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 voor het Bakkersbedrijf
 Stichting Bedrijfstakpensioenfond
 voor de Zoetwarenindustrie
 Stichting Pensioenfond IBM Nederland
 Stiftung Constanter
 Storebrand Asset Management
 Strathclyde Pension Fund
 Swedbank Robur Fonder AB
 Swiss Federal Pension Fund PUBLICA
 Swiss Life Asset Managers
Swissquote Group Holding Ltd
 Sycomore Asset Management
 T. Rowe Price International Ltd
 Tabula Investment Management Ltd
 Tayside Pension Fund
 TCI Fund Management Limited
 Temporis Investment
 Management Limited
 Tesco Plc Pension Scheme
 The Church Pension Fund (Finland)
 The First British Fixed Trust
 Company Limited
 The First UK Bus Pension Scheme
The Health Foundation
 The international business
 of Federated Hermes
The Lazdao Group
 The People's Pension
 (The People's Partnership)
 The Scott Trust Endowment Ltd (STEL)
 The TCW Group, Inc
 The Wellcome Trust
 Tikehau Capital
 TPG
 TPT Retirement Solutions
 Triodos Investment Management
 Troy Asset Management Ltd
 Trusteam Finance
 UBP Asset Management (Europe) S.A.
 UBS (UK) Pension and Life
 Insurance Scheme

UBS Asset Management
 Union Asset Management Holding AG
 Universities Superannuation Scheme
 University of Cambridge
 University of Glasgow
 University Pension Plan Ontario (UPP)
 Utmost Group
 Valo Ventures
 Vanguard
 Vantage Infrastructure
 Velliv, Pension & Livsforsikring A/S
 Veridien Global Investors
Veritas Investment Partners
 Vert Asset Management
**W Capital Partners Gestora
 de Recursos Ltda**
Waypoint Asset Management Limited
 Wellington Management
 Wermuth Asset Management
 West Midlands Pension Fund
 West Yorkshire Pension Fund
 WHEB Group
 Willis Towers Watson
 Wiltshire Pension Fund
 Winston Churchill Memorial Trust
 Witan Investment Trust plc
 Zouk Capital
 Zugerberg Finanz AG

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 Campbell Lutyens
 Carbon Intelligence
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Climate Alpha Global Pte Ltd
 DNV Services UK
 EBRD (European Bank for Reconstruction
 and Development)
 EY
 FTSE Russell
 Lane Clark & Peacock LLP
 LGT Private Banking
 Linklaters LLP
 Mercer Investment Consultant
 Moody's Investor Service
Morningstar
 MSCI ESG Research (UK) Limited

Ortec Finance
 Pollination Capital Partners Limited
 Redington Limited
 S&P Global
 Scientific Beta Pte Ltd

Supporting partners

CPP Investments
 Norges Bank Investment Management

Church Investors Group

Baptist Union of Great Britain
 Barrow Cadbury Trust
 BMS World Mission
 Charles Plater Trust
 Christian Aid
 Church in Wales
 Church of Scotland Investors Trust
 CIG South Africa
 Diocese of Hexham and Newcastle
 Diocese of Salford
 Diocese of Shrewsbury
 Diocese of Westminster
 Friends Provident Foundation
 Jesuits in Britain
 Lutheran Council of Great Britain
 Order of Preachers
 Panahpur (CIG)
 Polden-Puckham Charitable Foundation
 Religious Society of Friends
 Representative Church Body of the
 Church of Ireland
 Roman Catholic Diocese of Plymouth
 Roman Catholic Diocese of Portsmouth
 Scottish Episcopal Church
 Servite Friars
 Trustees of the Methodist Church in
 Ireland
 United Reformed Church Ministers
 Pension Fund
 United Reformed Church South Western
 Synod
 United Reformed Church Trust
 United Reformed Church Wessex Synod
 William Leech Charitable Trust

Why IIGCC Membership?

Our membership has grown considerably in recent years, and with that growth has come a broader range of investors within the network and a wider set of needs. With this in mind, we continue to expand and develop our offering, ensuring that we are adapting it to meet and hopefully exceed our members' needs.

Current membership benefits include:

● Participation in working groups

Almost all of our work has been developed in collaboration with our members via the various working groups that we run across our different programmes and areas of work. Feedback from existing members has highlighted the significant value that investors feel in having the opportunity to talk to others in the marketplace, discuss challenges and collectively problem solve. More information on our working groups can be accessed [here](#). The outputs of our working groups provide many of the resources which support net zero-committed investors today, with many more to come.

● Expert guidance and learning opportunities

Webinars, surgeries and in-person events are just a few ways that we can offer opportunities for members to learn from their peers, share best practice and hear from IIGCC and wider industry experts. These opportunities to come together with peers have been highlighted as a component of our offering that truly sets us apart from our peers and the level of engagement and ongoing demand are also testament to their success. Find out more about upcoming [events](#).

● Resources, tools and frameworks

Covering integration of key themes including net zero and adaptation and resilience into investments, toolkits focused on stewardship and engagement, and guidance on what makes a good transition plan, as well as sector-specific and policy work, all make up a core component of IIGCC's offering to its members. Many of our existing members have highlighted the Net Zero Investment Framework and Net Zero Stewardship Toolkit as two of our most impactful resources. Access our resources, tools and frameworks [here](#).

● Access to collaborative engagements

Through IIGCC's historic support of engagement with Climate Action 100+ European focus companies, and now with the addition of the Net Zero Engagement Initiative, banks engagement initiative and Nature Action 100, the companies and issues for which we support investors in their engagements has increased considerably in recent months. Find out more about investor initiatives [here](#).

● Opportunities to engage with policy work

Participation in our advisory group and thematic working groups focused on sustainable finance and real economy policy, as well as our global policy work through the Investor Agenda, has given our members the opportunity to contribute towards a range of policy activities. These include developing positions on key files, signing letters and statements advocating for key policy changes and accessing briefings on key issues and consultations. Find out more about our work across policy and other programmes [here](#).

● Regular newsletters and updates

Members receive weekly digest emails to keep them up to date with our work and encourage them to get involved in areas most relevant to them at a thematic or programme level. In addition to this, we also send dedicated emails on key topics and highlight upcoming events. We also publish regular insights and press releases on our website, providing summaries of key publications and industry developments. Visit our [news](#) section to find out more.



External supporters

IIGCC's work is supported by membership fees as well as by contributions from the following foundations and organisations who we would like to thank for their support in 2023.



CIFF is the world's largest philanthropy that focuses specifically on improving children's lives. CIFF works with a wide range of partners, and focuses on a number of areas, including stopping climate change.



ClimateWorks is a global platform for philanthropy to innovate and accelerate climate solutions at scale.



The ECF is dedicated to responding to the global climate crisis by creating a net zero greenhouse gas emissions society.



Laudes Foundation is responding to the dual crises of inequality and climate change by supporting brave, innovative efforts that inspire and challenge industry to harness its power for good.



IIGCC would also like to thank Ceres who administer subgrants to IIGCC for our joint initiatives.



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