IIGCC

IIGCC Annual Report 2023

Unlocking investor OCTOD



IIGCC Annual Report 2023 **About IIGCC**

Weare

We bring the investment community together to work towards a net zero and climate resilient future.

What we do

Our team works closely with members to shape priorities, deliver activity and resources across work programmes, and represent the sector on climate-related issues.

How we do it

We help investors by providing guidance, frameworks, tools and support. Our work allows them to better respond to challenges and integrate management of climaterelated risks, opportunities and impacts into their investment processes.

Read more online

We are focused on bringing the investment community together to make significant progress towards a net zero and climate resilient future by 2030, in line with the goals of the Paris Agreement.



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Foreword

A remarkable year for IIGCC



Stephanie Pfeifer CEO, IIGCC

Faith Ward Chair, IIGCC Board

2023 has been a remarkable year for IIGCC. Against a challenging geopolitical backdrop, our team has risen to the challenge, working incredibly hard in collaboration with and on behalf of our members to continue providing the support and resources that you need to take necessary action on climate.

Our impact

25kDownloads of the NZIF implementation quide

New resources published in 2023



20 years of IIGCC

 \rightarrow Our history

There is no doubt in our minds that taking action at this time is not easy, and we appreciate your ongoing commitment to doing so. The environment that we are all operating in is a complex one that provides a series of considerable challenges – a cost of living crisis and rising inflation, as well as an ongoing energy crisis, further exacerbated by recent events in the Middle East.

At the same time, temperatures have reached all-time highs around the world and the frequency of extreme weather events continues to increase. We understand that challenging global events and headwinds cannot be ignored, and that they have an inevitable impact on decision making. But whilst some events may be short term in nature, climate change is not.



We are at a tipping point we must not give up now

We are dangerously close to exceeding warming of 1.5°C. The window of opportunity gets smaller with each year that passes without the required action and ambition from all stakeholders who have a role to play in the net zero transition. But the climate science remains clear and we must stay on this path.

And there are reasons to be optimistic. An increasing number of investors continue to set and make progress towards their net zero commitments and engage with companies in their portfolios on the transition. The call for urgent action on nature and biodiversity loss has been heard and the global momentum to change the path we are on is there.

Enhancing our value to members

This year was heralded as the year of implementation the real work begins when theory becomes action. A critical part of our work supporting investors this year has been to learn from, improve on and develop our existing resources.

We have expanded the Net Zero Investment Framework to cover additional asset classes, including infrastructure and private equity, with much more to follow when NZIF 2.0 is released in 2024. We have published guidance on investing in climate solutions for listed equity and fixed income, a first step in this space with guidance for other asset classes to follow.

In collaboration with partners we have launched Nature Action 100, the first collaborative engagement initiative focused on addressing nature and biodiversity loss, which now counts in excess of 200 investors amongst its participants. We have also moved into phase two of Climate Action 100+, which is laser-focused on ensuring corporate climate commitments are supported by credible and robust transition plans. Our Net Zero Engagement Initiative has further expanded the list of companies that investors are actively engaging.

Our impact

Global investor initiatives co-founded and supported

280

Companies covered under engagement initiatives



Our vision for 2024 For more detail on the key areas of work that we will be focusing on in 2024.

\rightarrow Our vision



Representatives from the IIGCC team and a number of our Italian members at the start of our European roadshow in Milan.

Outside of engagement initiatives, we have developed standards and expectations for company transition plans across a number of high-impact sectors, supporting investors in understanding, assessing, engaging and making decisions based on their findings.

We remain active and vocal on the local, regional and global climate stage, calling out the UK government on its net zero policy rollbacks, pressing key decisions-makers in the EU for further ambition on key sustainable finance policies and writing to the COP28 President to reiterate investor expectations. We have successfully influenced key EU sustainable finance policy, with our recommendations being taken on board by the EU Parliament in the Corporate Sustainability Due Diligence Directive, and we have participated in a number of important policy discussions at global, EU and UK levels. Our Board and management team have spent a considerable amount of time this year ensuring that IIGCC is set up in a way that is sustainable for the long term. From strategy and governance to how we position and talk about our work, we have been working to build an organisation that can continue to deliver for members for many years to come.

Our updated brand identity and new website represents the visual manifestation of that work, aiming to better capture who we are as an organisation today and the huge breadth and depth of our work with members. We are continuing our work to enhance the member experience, with our new member portal to follow early next year.

We are your trusted partners

The challenges investors face today are hugely complex – and sometimes the solutions are not clear cut or straight forward. We strive to provide investors with the guidance and tools they need now as they address the significant challenges they must manage as part of their fiduciary duty. Δ



"We are not swayed by short term events or turns of the market. This affords us the ability to remain focused on our long-term mission, to bring the investment community together to make significant progress towards a net zero and climate resilient future by 2030."

We are here to help you weather the storm, to support with you moving forward and delivering on your commitments. We would like to thank you for your continued commitment and dedication to IIGCC, and we look forward to working with you next year.

At a glance

IIGCC in numbers





800k+





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IIGCC Annual Report 2023

What we do

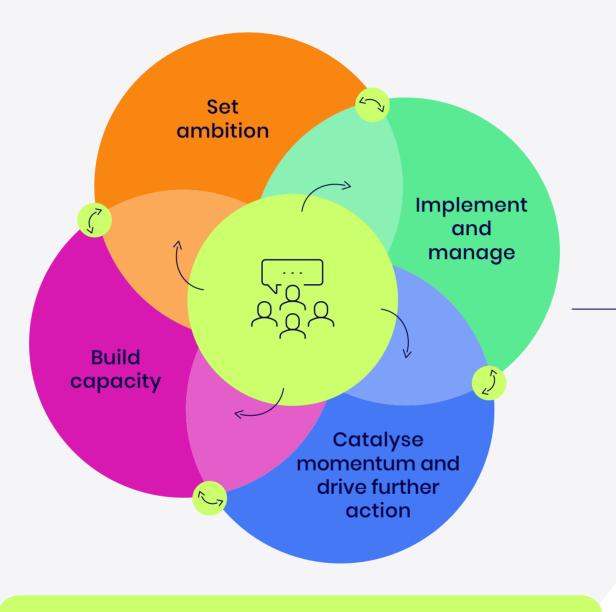
Our mission

We work closely with investors to provide guidance, frameworks, tools and support. This helps them to respond to challenges and integrate the management of climaterelated risks and opportunities into their investment processes. We achieve this by working with investors in four key areas.

We deliver this across three IIGCC team programme areas - corporate, investor strategies and policy - which cover a range of topics including net zero, adaptation and resilience and nature. Each area complements and informs the other, building ambition loops which drive progress towards real-world emissions reductions and a more climate resilient world.

Read more \rightarrow Our programmes





Our mission

We bring the investment community together in making significant progress towards a net zero and climate resilient future by 2030

1. Set ambition

Setting goals for ongoing progress with clear action plans



2. Implement and manage

Putting those plans into action, with a focus on portfolio construction, engagement with companies and investment in solutions to help realise those goals



3. Catalyse momentum and drive further action

In the wider ecosystem and policy landscape



→ See more

4. Build capacity

Helping investors and other stakeholders to build understanding so that they can take action



See more

Setting goals to track ongoing progress towards investor net zero commitments. Our work includes implementation guidance, industryspecific standards and clear action plans.



In this section

Net Zero Asset Managers

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Paris Aligned Asset Owners



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The Net Zero Investment Framework

IIGCC Annual Report 2023 Set ambition

Our work in 2023

We work with investors to set ambitions in relation to climate action - to date this has predominantly manifested as net zero commitments and targets via one of the commitment platforms that we facilitate, but we are also increasingly working across other topics including adaptation and resilience and nature, where we can also support investors in setting ambitions.



Dr Adrian Fenton presents to members at the Investor Strategies' kick off event in January 2023.

Net zero commitment platforms

IIGCC set up and co-convenes the Net Zero Asset Managers (NZAM) and Paris Aligned Asset Owners (PAAO) initiatives, two platforms for investors wishing to make a net zero commitment. Our Net Zero Investment Framework (NZIF) is one of the core methodologies used by investors to set targets based upon those commitments and it has become the most widely used guidance by investors looking to do so.

For asset owners, the first PAAO biannual meeting took place in February 2023, coinciding with our Investor Strategies kick-off event, hosted by HSBC Asset Management. The beginning of the year also saw the launch of a new and improved PAAO website to better outline the commitment, signatory disclosures, governance and more.

Further information

Private equity guidelines \rightarrow



Guidance on infrastructure



Our impact

6 Asset classes now covered by NZIF

45 Net zero taraets reviewed

The Net Zero Investment Framework (NZIF)

With NZIF the most widely used methodology for net zerocommitted investors, the team have continued to work hard on broadening the scope of the framework so that investors can incorporate greater proportions of assets in the initial and interim targets set as part of their net zero commitments. This is particularly key in the context of setting ambition, as it allows investors to be more ambitious in their commitments and target setting as more asset class methodologies are made available.

NZIF now covers six asset classes; listed equity, corporate fixed income, sovereign bonds, real estate, private equity and infrastructure, with the last two added this year. Work is underway in earnest to bring these components together as part of a new and improved resource to be released in 2024 - NZIF 2.0.

Our private equity guidance stands out because of its relevance to both General Partners and Limited Partners, covering the scope of portfolio companies' net zero alignment, metrics and targets to measure this alignment, and implementation actions to achieve them and therefore achieve wider decarbonisation in the real economy.

Infrastructure will be the first asset class to be covered by both NZIF and our new Climate Resilience Investment Framework, which will be unveiled in 2024. It is already being used by several leading industry investors in their NZAM initiative target disclosures, showing strong uptake from key players. We also announced that IIGCC will lead the second phase of the Physical Climate Risk Assessment Monitor (PCRAM) as the focus of our adaptation and resilience work, building on our work on a CRIF.

Separately, we launched investor working groups for private credit, venture capital and climate solutions, with outputs from our groups on sovereign bonds and country pathways close to completion. A new group also aims to uncover investor issues around including scope 3 of investments in their approach to net zero.

All of these working groups will ultimately seek to provide guidance to investors which can be incorporated into future iterations of N7IF



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The initiative saw eight new targets disclosed in 2023, with total disclosures expected to rise into double figures by the end of this year. We also conducted 28 one-to-one support sessions with PAAO signatories, providing IIGCC members with additional support in using NZIF to set their initial targets as part of their participation in the initiative.

Supporting asset managers, our team has reviewed 37 NZAM targets so far this year, more than half of the 66 submitted to the initiative in total. This came alongside 52 one-to-one support sessions with NZAM signatories within the IIGCC membership, who were seeking additional guidance on how to take action on their commitment.



Real economy policy lead Michael Button and IIGCC's contribution at the 2023 Global Stocktake technical dialogue poster session.

Supporting investor engagement with companies, management actions, strategic asset allocation and portfolio construction to facilitate real world emissions reductions.



In this section

Corporate engagement initiatives



Implementation guidance for the Net Zero Investment Framework



Implement and manage

Our work in 2023

To help investors implement and the manage ambitions set, we have played a key role in launching several initiatives to support investor engagements with specific companies. We collaborated with other investor networks and partners on developing many of these initiatives and now continue to co-lead them, working with those partners on much of the work undertaken.

IIGCC membership provides investors with access to join the initiatives, as well as highly valued implementation support as they engage with focus companies.

Climate Action 100+

Climate Action 100+ launched its second phase in June 2023. It is the world's largest investor engagement initiative, which aims to ensure that the top 100+ heaviest emitting companies take necessary action on climate change. This next phase of the initiative, which IIGCC supports in Europe, includes enhanced terms of reference for leads, greater transparency, and the launch of new thematic and sector engagements.

This launch was supported by an updated and more ambitious Climate Action 100+ Net Zero Company Benchmark – a tool that is highly valued by investors. The updated benchmark includes a new indicator to assess historic emissions reductions, their drivers, and alignment with a 1.5°C trajectory. The first public assessments of companies using this benchmark were released in October, highlighting continued progress on ambition but a lack of detailed plans of action, which will be a focus for many of the investor engagements going into 2024.

During the proxy voting season, five shareholder proposals were filed at IIGCC European Climate Action 100+ focus companies; four of which were accepted and received 'flags' at Engie, Glencore, Shell and TotalEnergies. One proposal was not accepted by Volkswagen, triggering legal action by five investor members. Volkswagen later produced a lobbying activity report in response to this, which InfluenceMap has rated as having a good level of disclosure.

These came alongside multiple flagged votes and resolutions led by IIGCC European engagement leads. 14 resolutions were 'flagged' which led to 52 voting items, including the first ever withdrawn flagged votes at National Grid. The UK-based utility updated its lobbying policy in agreement with investor requests, after the Church of England Pensions Board publicly pre-declared its intention to vote against the Chair and CEO, supported by co-lead engager AP7.



Our impact

14 Flagged resolutions

107 Companies contacted as part of initial NZEI engagement

70% Positive response rate from these initial letters

Net Zero Engagement Initiative

On 17 March we formally launched the Net Zero Engagement Initiative (NZEI), kicking off activity by sending letters to 107 companies on behalf of participating members, together with a copy of our investor expectations of corporate transition plans. NZEI aims to build on Climate Action 100+ momentum by expanding the range of companies covered, including more companies that are heavy users of fossil fuels and so contribute to demand for those products.

Initial letters received a positive response rate of more than 70%. The 101 participating IIGCC members are engaging with respondents and non-respondents alike to improve the quality of their transition plans. Investor-led NZEI enhanced engagement activities, known as 'sprints,' began in November 2023 with IIGCC as the Secretariat.

Nature Action 100

As 2022 ended, we announced the formation of Nature Action 100 at COP15 in Montreal, with Ceres and IIGCC to co-lead the Secretariat and Corporate Engagement workstreams. This new global engagement initiative focuses on investors driving urgent action on the naturerelated risks and dependencies in the companies they own.

One year later the initiative is live, with more than 200 investor participants representing \$25.7 trillion in AUM. Governance structures and partners are now in place, alongside the 100-company focus list. Participating investors signed letters sent to the companies that together represent more than \$9 trillion in market capital and are now forming teams to take individual engagements forward.

We are currently working to develop a first draft of the Nature Action 100 Company Assessment Benchmark. We expect to publish this in 2024, basing much of the guidance on the actions taken by companies covered. The Nature, Agriculture, Forestry and Fishing sector has also been reclassified as 'high impact' in NZIF to reflect its urgency.

Implementation guidance for investors using the Net Zero Investment Framework (NZIF)

In addition to our work to build out new asset classes within NZIF to support investors' target setting, the investor strategies team has also worked to develop its implementation support. This additional guidance aims to better allow investors to use the framework as the basis for their own transition planning and implementation processes. In September we also published climate solutions guidance to support investors in defining them, measuring exposure, and setting targets to increase allocation. Climate solutions are crucial to the energy transition and decarbonisation, affecting each of the initiatives mentioned above. This resource was available exclusively to IIGCC members for six weeks before being made public towards the end of the year.

In addition, as part of our work to support investors considering real estate assets in their portfolios, our roundtables report in February explored how to measure and manage whole life carbon in real estate portfolios. This is supported by a second resource offering whole life carbon guidance, due for publication ahead of COP28 in late 2023.



momentum and further oction



Identifying the barriers and opportunities to climate action in the financial system - engaging with policymakers and other stakeholders to shape a supportive market environment today and in the future.



In this section

Policy advocacy



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Improving the quality of net zero data

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Catalyse momentum and drive further action

Our work in 2023

Looking beyond ambition and implementation, which support investors' direct actions, our teams also work to catalyse an enabling environment in which that action can happen.

This includes working with members and others within the space to advocate for the policy and regulatory change needed to support investors in taking action.





Our impact

90 +Investors supporting our joint statement on ESRS

£1.5tr

In AUM represented by investors signing our joint letter to the UK PM.

Policy advocacy

In the EU, positive engagement started early in 2023 as IIGCC, the Climate Group and CLG Group Europe sent a letter to key MEPs on the Energy Performance of Building Directive. This led to an EPBD investor roundtable in the summer, hosted by MEP Ciarán Cuffe in the European Parliament. Separately, we released a joint statement on the European Sustainability Reporting Standards (ESRS) together with the EFAMA, Eurosif, PRI and UNEP FI. Together we welcomed its publication but highlighted concerns about the decision to move away from mandatory climate-related disclosures which will now be subject to materiality assessments. Over 90 investors supported this statement.

Influencing policymakers on the EU Corporate Sustainability Due Diligence Directive also remained a key focus. We were pleased to see the Parliament's final decision incorporate IIGCC recommendations in summer of 2023, following engagement with the lead rapporteur and the team speaking on the subject in the European Parliament.

We also responded to the publication of the International Sustainability Standards Board's longawaited standards. Released in September, they are intended to enhance the comparability and reliability of climate-related reporting. We welcomed this important update, but stressed that they must be interoperable with wider national and regional reporting regimes, including the EU's sustainability disclosure standards.

Following the UK government's decision to delay key net zero targets, we published a reactive statement from our CEO and coordinated a letter to the PM which was cosigned by the CEOs of PRI, UKSIF and 32 investors representing £1.5 trillion in AUM.

Policy team members Emily Murrell and Leo Donnachie on a recent trip to Brussels.

Participation in key events



The IIGCC team travelled to Bonn in June, delivering our response to the UN Global Stocktake (GST) and engaging with senior policymakers on critical issues including climate finance, loss and damage, and adaptation. The GST will shape much of the debate at COP28, and our regular briefings aimed to keep members informed. A delegation from IIGCC will be in Dubai, ready to report on the outcomes as they happen from 30 November to 12 December.

At London Climate Action Week, we organised a roundtable with PRI and UKSIF to discuss UK Sustainable Finance Policy with investors and civil servants. Our team also held closed-door roundtables with senior UK ministers to discuss UK net zero investment plans. We also extended our support for the UK Green Technical Advisory Board, represented by IIGCC Chair of the Board and Chief Responsible Investment Officer for Brunel Pension Partnership, Faith Ward. IIGCC supported Faith in drafting a paper on the case for an extended Taxonomy which has been warmly received.



Corporate Programme Director Peter Taylor moderating a discussion with members at our first IIGCC Engage event.

Catalyse momentum and drive further action continued

Our work in 2023 continued

Changing the conversation on stewardship

More broadly, our corporate team have been focused on some of the wider barriers to effective stewardship of companies, with a focus on the role that proxy advisors can play in supporting climate-focused engagements with companies during proxy season.

As part of this work, IIGCC published an open letter to Institutional Shareholder Services (ISS) in August, calling on it to further integrate climate into its proxy advice service. Supported by 36 investors, the letter set out clear investor asks for 2024 and coincided with ISS's Benchmark Policy Consultation. The results of this consultation, letter, and actions taken as a result are expected towards the end of 2023 and we will keep members informed throughout.

In addition to our wider work on bondholder stewardship, which is supporting investors in expanding their engagement efforts beyond just equity holdings, the team also responded to the FCA non-equities securities engagement paper in September. We are now working to develop our own paper on net zero voting, scheduled for early 2024.



IIGCC members in the audience at IIGCC Engage in March 2023.

Improving the quality of net zero data

In response to feedback from investors using NZIF to set targets and develop transition plans, we have undertaken work to support improvement of net zero data across the financial system. Following the publication of our catalogue of net zero data vendors in 2022, in 2023 we published <u>six asks of data vendors</u>, calling for an increase in the overall quality of net zero data available for alignment assessment and target setting. A new resource in May also aimed to enhance the quality of <u>net zero benchmarks</u>, offering five principles to support the next generation in integrating a robust net zero objective.



Speakers

Mahesh Roy Programme Director, Investor Practices, IIGCC



Members of the IIGCC team joined by members in Zurich for the final stop of our European roadshow.

Mahesh Roy opens our Investor Strategies kick off event in January 2023.

Building investor understanding of the relationship between climate change and investments, including physical risk to assets and the potential contribution of assets to the problem. We also help investors to better understand their obligations and responsibilities from a regulatory perspective.



In this section

Member webinars and surgeries

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Corporate transition plans

Stewardship resources



IIGCC Annual Report 2023 **Build capacity**

Our work in 2023

Our work to support investors in developing their understanding of issues related to climate and nature, and how best to respond to those issues often takes the form of educational resources, training sessions and opportunities to learn from peers in the investment community.

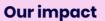
Member webinars and surgeries

In 2023, we ran more than 40 webinars and surgery sessions, bringing our members and the wider investment community together to discuss, explore and build understanding on key issues. In our investor strategy team's net zero surgery series alone nearly 700 investors joined us across 11 events, covering everything from third party funds and net zero benchmarks to a special three-part series on investor transition planning.

We also hosted webinars covering areas of work from across all three of our programmes - corporate, investor strategies and policy. From energy investment policies and additional NZIF guidance to nature engagement under Nature Action 100 and emerging climate-focused policy in the EU, we covered an incredible breadth of topics throughout the year and were joined by numerous guest speakers from organisations including the IEA, GFANZ, Bruegel and more.







40 Webinars and surgery sessions so far in 2023

700 Investors participating in our surgeries this year

Global Assessment of Policy

In a global context, we contributed to the Investor Agenda climate policy report in September to help investors better understand the wider policy environment. The report outlined eight key features of effective climate policy as considerations for policy makers, aiming to capitalise on the opportunity presented by the UNFCCC Global Stocktake.

We are a proud founding partner of the Investor Agenda alongside AIGCC, CDP, Ceres, IGCC, PRI and UNEP FI. This ongoing partnership offers numerous opportunities for best practice sharing and international collaboration.

Corporate transition plans

Within our corporate team, we developed a number of new resources to support investors in assessing and understanding corporate transition plans and using that knowledge to guide engagements with high-emitting sectors as well as framing wider portfolio allocation and investment decisions that they might make.

We published an updated net zero standard for oil and gas and played a large part in the new Climate Action 100+ diversified mining standard alongside our partner, Australia-based IGCC. We also developed a net zero standard for banks, released together with an engagement focus list of 20 institutions across Canada, Europe and Asia.

This work complements our popular sector-neutral transition plan guidance, Investor Expectations of Corporate Transition Plans: From A to Zero, which was published in March 2023 and is intended to support investor engagements with and assessment of company transition plans across a range of sectors.

Stewardship resources



In June, we published our Bondholder Stewardship Guidance to support corporate bondholders in levelling up their climate stewardship and engagement activities. This first output from our Bondholder Stewardship Working Group marked a major step towards progressing and framing bondholder stewardship, highlighting the opportunity for corporate bondholders to progress real-world emissions reductions. The guidance provides foundational tools, best practice recommendations and case studies to support and enhance investor climate stewardship activities, building on our Net Zero Stewardship Toolkit.

For asset owners, our Asset Owner Stewardship Questionnaire was published in June, providing those who choose to use it with qualitative questions for due diligence when selecting an asset manager, and quantitative reporting when monitoring asset managers. It was produced by IIGCC's Asset Owner Working Group which contains representatives from 10 organisations.



Corporate team member Sophie Barnes interviews an asset owner member at IIGCC Engage in March 2023.

IIGCC Annual Report 2023 What's next for **IIGCC**

The future

As we move into 2024 and beyond, looking to build on IIGCC's successes from previous years and respond to feedback received from our members in recent months. we will be focusing our work on a number of key areas that we believe will be most impactful and beneficial for our members, providing them with maximum value from their membership.



Raising the profile of climate issues in EU **Parliamentary and UK elections:**

With 2024 set to be an election-filled year, our policy team will be working with members to amplify the investor voice on climate issues to ensure they are heard at this critical time



Integrating nature across all of our work:

NZIF 2.0 – bigger, better, more integrated:

Following the publication of the first version of the Net Zero Investment Framework in March 2021, IIGCC has developed new components covering additional asset classes and themes. In 2024, we will be working to bring much of this together into an updated and more integrated version of the framework that is easier for investors to use and incorporates all of our work to date in one place.

Expanded support across corporate engagement initiatives:

With both IIGCC's Net Zero Engagement Initiative and Nature Action 100 having formally launched in 2023, and Climate Action 100 having moved into its second phase, the year ahead will see a significant increase in the number of different engagements that IIGCC will be supporting investors with under various engagement initiatives.

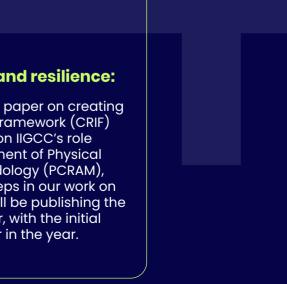


Next steps for adaptation and resilience:

Following on from our discussion paper on creating a climate resilience investment framework (CRIF) and the announcement in 2023 on IIGCC's role in the second phase of development of Physical Climate Risk Assessment Methodology (PCRAM), 2024 will see some significant steps in our work on adaptation and resilience. We will be publishing the first PCRAM report early next year, with the initial version of CRIF due to follow later in the year.



With Nature Action 100 engagements having recently started, work to integrate nature considerations into NZIF underway and a CBD COP likely taking place in Europe in 2024, this key theme is rising in prominence across all areas of IIGCC's work, with even more to come in the year ahead.



IIGCC Annual Report 2023 What's next for IIGCC

The future continued



Expanding our stewardship resources:

Having launched our bondholder stewardship working group and published a number of pieces of sector-specific and neutral guidance in 2023, we will be continuing to build on this work in the year ahead, ensuring it is truly embedded into investors' stewardship and engagement processes.

Investor expectations on EU sustainable finance:

Developing resources to focus on EMJT:

Recognising the nuance required when applying existing approaches and methodologies for net zero and climate resilient investing to emerging markets, and the need for a just transition to net zero, IIGCC will be focused on developing and adapting resources to support investors in this area.

Enhancing members' digital experience:

We will be launching the second phase of our website refresh in early 2024, aligning with our new brand identity giving members an improved and more personalised experience. As part of this, the member portal will become a one stop shop for all IIGCC resources, information and working group materials and organisations will easily be able to provide their people with access to our materials.



More opportunities to meet and engage:

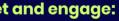
Building on the success of our programme of in person and virtual events in 2023, we will be providing even more opportunities for members to come together and discuss key themes and topics in 2024. We will be expanding the agendas for existing flagship events, adding new ones to the schedule and looking to increase the number of stops on our European roadshow, as well as offering additional webinars, surgeries and roundtable sessions throughout the year.





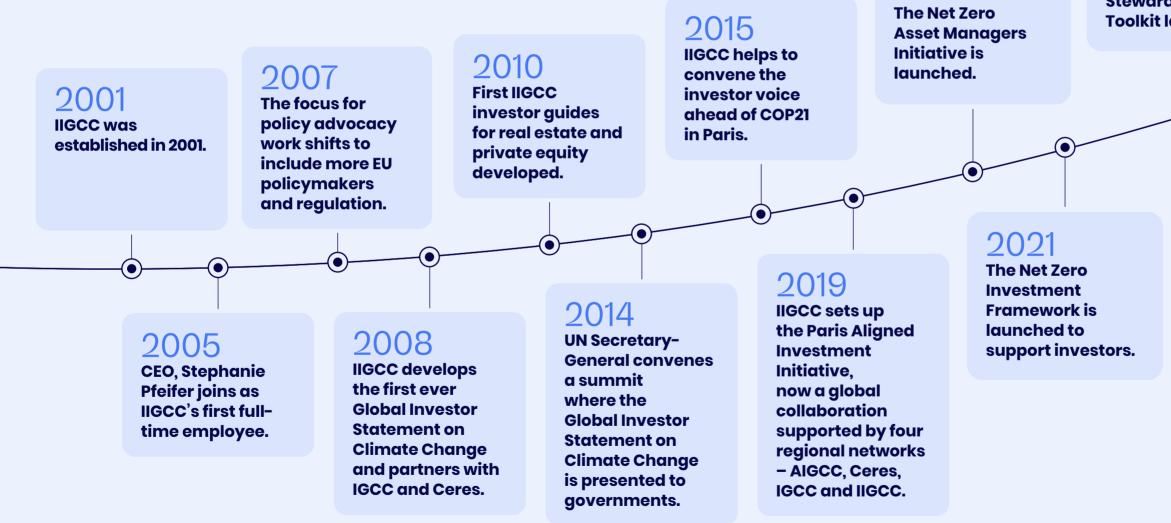
Based on investor feedback, we will be producing a set of expectations to highlight the main policy barriers within the EU's sustainable finance regulatory framework and propose holistic and investor-driven recommendations to address those barriers, directly linking to actions and activities that investors can take to support their policy advocacy.





Read more \rightarrow online

Our history





 \rightarrow See more



2020

2023

Climate Action 100+ launches its second phase, which will run to 2030.

The official launch of Nature Action 100.

Our team

Our growing team

IIGCC's team works closely with members in shaping priorities, delivering activity across work programmes and representing the sector on climate related issues.

Executive



Stephanie Pfeifer CEO

Communications and Membership

Callum Provan

Content Strategist





Kat Sutton Communications Director



Olivia Thornton Senior Communications Manaaer

Ross Gillam Head of Media Relations



Isabella Ronca

Sam Collins

Events Manager

Communications



Sarah Findlay Investor Relations Manaaer

Marguerite Ohan

Media and

Officer



Natasha Rutherford Communications Manaaer -Climate Action 100+



Development

Judy Chaussalet Manaaer



Peter Taylor

Programme

Dan Gardiner

Jack Steenson

Corporate

Manager

Programme

Plan Analyst

Research

Head of Transition

Corporate

Director



Governance

Giorgos Antoniou

Climate Transition

Specialist

Analyst

Jheel Baldi

Climate Analyst

Adam Rose Senior Corporate



Alexandra Corbin Charles Stott Climate Analyst Climate Analyst



Hannah Bouckaert Jana Hock **Climate Transition** Senior Corporate Programme Manager



Lucia Graham-Wood Senior Corporate Programme Manager







Laith Cahill

Analyst



Sophie Barnes Senior Climate Action 100+ Manaaer

Operations



Anthony Rigby Head of Finance and Operations



Natalya Senior Development de Lance-Holmes Senior HR Manager

Emma Green to the Senior

Senior Finance

and Operations

Manaaer





Nathalie Bergere Sabrina Vashisht Development Manaaer



Senior Investment Specialist - Private Markets







Emily Murrell

Policy Director



Investor Strategies



Investor Strategies Programme Director

Mahesh Roy

Danielle Bovd

Strategy

Head of Climate

Implementation

Hugh Garnett

Senior Investor

Strategies

Dr Adrian Fenton Senior Investor Strategies Programme Manager



Ella Sexton Senior Investor Strategies Programme Manage



Julien Grolee Investor Strategies Programme Manager

Programme Manager



Norah Berk Senior Investor Strategies Programme Manager



Angus Wilson Senior Investor Strategies Programme Manager



Freddie Turner Investor Strategies Programme Officer



Mariam Awad **Investor Strategies** Programme Officer



Valentina Ramirez Senior Investment Specialist – Public Markets



Hajira Kamran Policy Manager

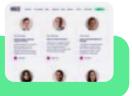


Leo Donnachie Senior Policy Manaaer -Sustainable Finance Economy



Michael Button Senior Policy Manager - Real

→ For more information see Our team on our website





Our Board

All board members are from organisations that are part of IIGCC.



Faith Ward – Chair Chief Responsible Investment Brunel Pension Partnership Officer

Faith's career has been dedicated to integrating and reporting on environmental, social and governance risks in finance and investment. Faith leads engagement with the fund management industry and is involved in industry wide initiatives to improve standards in responsible investment, corporate engagement and fund governance and reporting.



Jon Johnsen – Vice Chair CEO ΡΚΑ

Jon is a Master of Science in engineering and has a graduate diploma in Business Administration. Before joining PKA in March 2020 Jon was group managing director/COO in PFA (Danish Pension Fund) for 10 years. Jon is chair in IIP and a member of the board in AIP Management.



Ian Simm – Treasurer Founder and Chief Executive IMPAX Asset Management

Ian Simm is the Founder and Chief Executive of Impax Asset Management Group plc, which in 2018 celebrated its 20th anniversary and is today one of the world's leading investment managers dedicated to investing in the transition to a more sustainable economy.



Claudia Kruse Managing Director Global Responsible Investment & Governance APG Asset Management

As Managing Director Global Responsible Investment & Governance Claudia Kruse is part of the management team of the investment function reporting into the Chief Investment Officer on the Board of APG Asset Management.



Graham Cook Chief Investment Officer Responsible Investment Strategy Lead Phoenix Group

Graham has more than 25 years industry experience in the UK, Europe and Australia, primarily helping asset owners efficiently implement their investment strategy. He is currently Responsible Investment Strategy Lead at Phoenix Group.



Adam Matthews Chief Responsible Investment Officer **Church of England Pensions Board**

Adam Matthews is the Chief Responsible Investment Officer for the Church of England Pensions Board, as well as Co-Chair of the Transition Pathway Initiative (TPI).



Bruce Duqui Head of Stewardship EOS

Bruce Duguid is head of stewardship at EOS. As well as overseeing the team of engagement professionals, Bruce leads engagements with environmentally-exposed companies across the oil and gas, mining, and utilities sectors.



Caroline Le Meaux Head of ESG Research, Engagement Amundi

Caroline joined Amundi in 2019 and is responsible for ESG Research, Engagement and Voting team within the ESG Business Line.



Kelly Christodoulou Listed ESG & Stewardship Manager AustralianSuper

Kelly is a senior ESG investment professional who has been considering ESG issues since 2006. Her role involves integrating material ESG issues during the acquisition due diligence process of listed equities, property and infrastructure assets; Due diligence and engagement on external fund managers; Engagement with boards and senior management and: Research on thematic topics.



Sandy Boss **Global Head of Investment Stewardship** BlackRock

Sandy is Chief Operating Officer for BlackRock's Global Client Business and a leader in the firm's mission to serve wealth and institutional clients by delivering the solutions they need to meet their investment objectives.



Jelle van der Giessen Chief Investment Officer NN Group

Jelle van der Giessen is Chief Investment Officer at NN Group and is responsible for overseeing the company's EUR 170 billion general account investment portfolio.



Udo Riese Head of Sustainable Investing Allianz Investment Management SE

Udo Riese is the Head of Sustainable Investing at Allianz Investment Management (AIM) SE, based in Munich.

Membership

IIGCC's membership includes a broad range of asset owners and asset managers, including many of the largest global and European institutional investors. Reflecting the significance of climate change as an issue for the investor community and the impact of our work, our membership continues to grow.

Investor members

a. s. r. Asset Management Aberforth Partners LLP ABN AMRO Investment Solutions abrdn Acadian Asset Management Actis LLP Admiral Group Plc Aegon Asset Management Aegon UK AEW AIP Management P/S AkademikerPension Alcentra Ltd AllianceBernstein Limited Allianz Global Investors Allianz Investment Management **Allspring Global Investments** Alpha Trust Altamar CAM Partners SL Ambienta Sgr S.p.A. Amundi Asset Management Amundsen Investment Management Anaxis Asset Management Andurand Capital Management LLP ANIMA Sgr S.p.A Anthos Fund & Asset Management B.V. Aon Investments Limited AP Moller Capital **AP Pension** AP1 (First Swedish National Pension Fund) AP2 (Second Swedish National Pension Fund) AP3 (Third Swedish National Pension Fund) AP4 (Fourth Swedish National Pension Fund) AP7 (Seventh Swedish National Pension Fund) APG Asset Management Arisaia Partners Research Services (UK) Ltd Artemis Investment Management LLP Arvella Investments Asper Investment Management Ltd AssetCo plc Assicurazioni Generali S.p.A. Astarte Capital Partners LLP Atlas Infrastructure ATP

New members are in **bold**

AustralianSuper Avaada Energy Private Limited Aviva Investors Avon Pension Fund AXA Investment Managers Axiom Al **BAA Pension Scheme BAE Systems Pension Scheme** Baillie Gifford & Co Bank Invest Asset Management Fondsmæglerselskab A/S Banaue Hottinauer Barclays Bank UK Retirement Fund **Barclays Private Bank BBC Pension Trust BBVA Asset Management BDL** Capital Management Bedfordshire Pension Fund BeyondNetZero BlackRock **BMO Global Asset Management BNP** Paribas Asset Management **BNY Mellon Investment Management** Border to Coast Pension Partnership **BP Pension Trustees Ltd** Brandywine Global Investment Management Bridges Fund Management Brunel Pension Partnership **BT Pension Scheme BTG Pactual Timberland Investment Group** Bundespensionskasse AG **BUPA Finance Plc** Caisse de pensions de la société Firmenich SA Caisse des Dépôts CalPERS Cambridge Associates LLC Camco Clean Energy Canada Life Asset Management Canada Pension Plan Investment Board (CPP Investments) Candriam Luxembourg, Societe en commandite par action Capital Dynamics Capital Fund Management S.A. (CFM) Cardano Risk Management Limited Carmignac Gestion Luxembourg **CBRE** Investors **CCLA Investment Management**

Central Finance Board of the	(Ireland) dac
Methodist Church	FIL Investments International
Chesnara PLC	(Fidelity International)
Church Commissioners for England	Finance Ideas B.V.
Church Investors Group	Fondaco SGR
Church of England Pensions Board	Fonditel Pensiones EGFP
Church of Sweden	Fonds de Réserve pour les Retraites (FRR)
Clean Growth Investment	Fondsfinans Kapitalforvaltning AS
Management LLP	Foundation Credit
Columbia Threadneedle Investments	Franklin Resources (Franklin Templeton)
COMGEST	Fulcrum Asset Management
Cornwall Pension Fund	FullCycle Management LLC
Coutts & Co	GAM Investments
Covalis Capital LP	GAMA Asset Management
CPEG (Caisse de prévoyance	Generali Insurance Asset
de l'Etat de Genève)	Management SGR
CQS UK LLP	Generation Investment Management LLP
Crédit Mutuel Asset Management	Glennmont Partners
Credit Suisse Asset Management	Global Systematic Investors LLP
Cushon	Goldman Sachs Asset
CUT POWER AG	Management International
Danske Bank	Greater Manchester Pension Fund
DBL Partners	Greenman Holdings Limited
Degroof Petercam Asset	Gulf International Bank (UK) Limited
Management sa (DPAM)	Guy's & St Thomas' Foundation
Derbyshire Pension Fund	Hampshire Pension Fund
Devon County Council	Handelsbanken AB Publ
Didner & Gerge Fonder AB	Harding Loevner LP
DIF Capital Partners	Herald Investment Management Ltd
Dorval Asset Management	Highland Council Pension Fund
Downing LLP	HITE Hedge Asset Management LLC
Dragon Capital Group Ltd.	Horizon Capital LLP
DTZ Investors	HSBC Bank Pension Trust (UK) Ltd.
DWS	HSBC Global Asset Management
East Capital Group	IFM Investors
East Sussex Pension Fund	Ilmarinen Mutual Pension
EdenTree Investment Management Ltd.	Insurance Company
Edmond de Rothschild (Suisse) S.A.	Impax Asset Management
Electron Capital Partners, LLC	Industriens Pension
Elo Mutual Pension Insurance Company	Insight Investment
Environment Agency Pension Fund	Invesco UK Limited
ERAFP	Investec Wealth & Investment Ltd
Eric Sturdza Investments	
ESPIRIA (Part of East Capital Group)	IP Group Irish Life Investment Managers
Ethos Foundation	J. Safra Sarasin
	James Hambro & Partners
Eurizon Capital SGR SPA Evenlode Investment	Janus Henderson Investors
Falkirk Council Pension Fund	Joseph Rowntree Charitable Trust
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Fideuram Asset Management SGR/	JP Morgan Asset Management Jupiter Asset Management
Fideuram Asset Management	Jupiter Asser Munugement

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Membership

Investor members

New members are in **bold**

KBI Global Investors Kempen Capital Management Kent Pension Fund Kepos Capital LP Keva Kieger AG Kuvari Partners **La Francaise Asset Management** Lægernes Pension

Lannebo Fonder AB

Lazard Asset Management LB Forsikring LBP AM (formerly La Banque Postale) Leadenhall Capital Partners LLP

LeapFrog Investments Group Ltd Lebenversicherung von 1871 a.G. Muchen

Legal & General Investment Management LGPS Central LGT Capital Partners Liahtrock Liontrust Investment Partners LLP Lloyds Banking Group Pensions Trustee Limited Local Pensions Partnership Investments Ltd Lombard Odier (Bank Lombard Odier & Co. Ltd) London Borough of Islington Pension Fund London Borough of Newham Pension Fund London Pensions Fund Authority **London School of Economics** Longview-Partners Los Angeles Capital Lothian Pension Fund M&G Investments Macauarie Infrastructure and Real Assets MainFirst Holding AG Maj Invest Equity

Maj Invest Equity Majedie Asset Management Man Group Plc Martin Currie Investment Management Ltd McInroy & Wood Ltd Mercer Global Investments Europe

Limited Merseyside Pension Fund MFS Investment Management Mirova MN MPC Capital AG National Grid UK Pension Scheme National Trust for Places of Historic Interest or Natural Beauty NatWest Group Pension Fund Nephila Capital NEST Neuberger Berman Newton Investment Management NextEnergy Capital Ltd Ninety One NN Group Nordea Investment Management AB Norges Bank Investment Management Northern Ireland Local Government Officers' Superannuation Committee Northern Trust Asset Management NOW: Pensions Nykredit Octopus Renewables Limited OFI Asset Management Ohman Fonder Oldfield Partners LLP **OMERS Administration Corporation** Ostrum Asset Management **OU Endowment Management** Oxfordshire County Council Pension Fund P+, Pensionskassen for Akademikere Pædagogernes Pension (PBU) Palatine Private Equity Partners Capital **Pemberton Asset Management** PenSam Pensioenfonds Metaal & Techniek (PMT) Pension Fund Swiss Re Pension Protection Fund PensionDanmark

Pensionskasse der UBS **Pensionskasse Kanton Solothurn** Pensionskasse Schaffhausen PKSH (Pension Fund Schaffhausen) PFA Pension

PGGM PGIM Phoenix Group

Pictet Asset Management PIMCO LLC PineBridge Investments Holdings US LLC ΡΚΔ **PKG Pensionskasse** Polar Capital Premier Miton Group plc PROMEA Pensionskasse **Propreal Capital Partners** Prudential Staff Pensions Limited as Trustee of the Prudential Staff Pension Scheme Quaero Capital Ouilter Plc **Quinbrook Infrastructure Partners** Ouoniam Asset Management GmbH Rail & OV (Pensioenfonds Rail & Openbaar Vervoer) Railpen **RAM Active Investments SA** Rathbone Group Plc Redwheel **Reed Elsevier Pension Scheme Ridgewood Infrastructure** Robeco Roval Insurance Group Pension Scheme Roval London Asset Management Royal London Mutual Insurance Society Ruffer IIP Russell Investments SAL Pension Scheme Sampension Santander (CF Trustee) Limited/Santander (UK) Group Pension Scheme Santander Asset Management Investment Holdings Limited Sucursal en Espana Sarasin & Partners LLP SAUL Trustee Company Schroders Schweizer Reisekasse (Reka) Genossenschaft SCOR SE Scottish Widows, part of Lloyds Banking Group SEB Investment Management AB SIG Pensionskasse **SLC Fixed Income** SLGI Asset Management Inc. Smart Pension

South Yorkshire Pensions Authority Spire Partners

Sprucegrove Investment Management St James's Place Wealth Management St John's College Cambridge Stafford Capital Partners State Street Global Advisors StepStone Group, Inc Stichting Bedrijfspensioenfonds voor het Bakkersbedrijf Stichting Bedrijfstakpensioenfonds voor de Zoetwarenindustrie Stichting Pensioenfonds IBM Nederland Stiftung Constanter Storebrand Asset Management Strathclyde Pension Fund Swedbank Robur Fonder AB Swiss Federal Pension Fund PUBLICA Swiss Life Asset Managers Swissauote Group Holdina Ltd Sycomore Asset Management T. Rowe Price International Ltd Tabula Investment Management Ltd Tayside Pension Fund **TCI Fund Management Limited** Temporis Investment Management Limited Tesco Plc Pension Scheme The Church Pension Fund (Finland) The First British Fixed Trust Company Limited

The First UK Bus Pension Scheme
The Health Foundation

The international business of Federated Hermes The Lazdao Group

The People's Pension (The People's Partnership) The Scott Trust Endowment Ltd (STEL) The TCW Group, Inc The Wellcome Trust Tikehau Capital TPG TPT Retirement Solutions Triodos Investment Management Troy Asset Management Ltd Trusteam Finance UBP Asset Management (Europe) S.A. UBS (UK) Pension and Life Insurance Scheme

UBS Asset Management Union Asset Management Hold Universities Superannuation Sc University of Cambridge University of Glasgow University Pension Plan Ontario Utmost Group Valo Ventures Vanguard Vantage Infrastructure

Velliv, Pension & Livsforsikring A Veridien Global Investors

Veritas Investment Partners Vert Asset Management W Capital Partners Gestora de Recursos Ltda

Waypoint Asset Management Wellington Management Wermuth Asset Management West Midlands Pension Fund West Yorkshire Pension Fund WHEB Group Willis Towers Watson Wiltshire Pension Fund Winston Churchill Memorial Tru Witan Investment Trust plc Zouk Capital Zugerberg Finanz AG

Associate members

Anthesis Group

Campbell Lutyens Carbon Intelligence CDC Group PLC

Climate Alpha Global Pte Ltd

DNV Services UK EBRD (European Bank for Recor and Development) FY

FTSE Russell

Lane Clark & Peacock LLP LGT Private Banking Linklaters LLP Mercer Investment Consultant Moody's Investor Service **Morningstar** MSCI ESG Research (UK) Limited



ding AG cheme	Ortec Finance Pollination Capital Partners Limited Redington Limited S&P Global Scientific Beta Pte Ltd
o (UPP)	
	Supporting partners
A/S	CPP Investments Norges Bank Investment Management
	Church Investors Group
t Limited	Baptist Union of Great Britain Barrow Cadbury Trust BMS World Mission Charles Plater Trust Christian Aid
ust	Church in Wales Church of Scotland Investors Trust CIG South Africa Diocese of Hexham and Newcastle Diocese of Salford Diocese of Shrewsbury
S	Diocese of Westminster Friends Provident Foundation Jesuits in Britain Lutheran Council of Great Britain Order of Preachers
nstruction	Panahpur (CIG) Polden-Puckham Charitable Foundation Religious Society of Friends Representative Church Body of the Church of Ireland Roman Catholic Diocese of Plymouth Roman Catholic Diocese of Portsmouth Scottish Episcopal Church Servite Friars Trustees of the Methodist Church in Ireland United Reformed Church Ministers Pension Fund United Reformed Church South Western Synod United Reformed Church Trust
d	United Reformed Church Wessex Synod William Leech Charitable Trust

Membership

Why IGCC Membership?

Our membership has grown considerably in recent years, and with that growth has come a broader range of investors within the network and a wider set of needs. With this in mind, we continue to expand and develop our offering, ensuring that we are adapting it to meet and hopefully exceed our members' needs.



Current membership benefits include:

• Participation in working groups

Almost all of our work has been developed in collaboration with our members via the various working groups that we run across our different programmes and areas of work. Feedback from existing members has highlighted the significant value that investors feel in having the opportunity to talk to others in the marketplace, discuss challenges and collectively problem solve. More information on our working groups can be accessed here. The outputs of our working groups provide many of the resources which support net zerocommitted investors today, with many more to come.

• Expert guidance and learning opportunities

Webinars, surgeries and in-person events are just a few ways that we can offer opportunities for members to learn from their peers, share best practice and hear from IIGCC and wider industry experts. These opportunities to come together with peers have been highlighted as a component of our offering that truly sets us apart from our peers and the level of engagement and ongoing demand are also testament to their success. Find out more about upcoming events.

• Resources, tools and frameworks • Opportunities to

Covering integration of key themes including net zero and adaptation and resilience into investments, toolkits focused on stewardship and engagement, and guidance on what makes a good transition plan, as well as sector-specific and policy work, all make up a core component of IIGCC's offering to its members. Many of our existing members have highlighted the Net Zero Investment Framework and Net Zero Stewardship Toolkit as two of our most impactful resources. Access our resources, tools and frameworks here.

Access to collaborative engagements

Through IIGCC's historic support of engagement with Climate Action 100+ European focus companies, and now with the addition of the Net Zero Engagement Initiative, banks engagement initiative and Nature Action 100, the companies and issues for which we support investors in their engagements has increased considerably in recent months. Find out more about investor initiatives here.

) Opportunities to engage with policy work

Participation in our advisory group and thematic working groups focused on sustainable finance and real economy policy, as well as our global policy work through the Investor Agenda, has given our members the opportunity to contribute towards a range of policy activities. These include developing positions on key files, signing letters and statements advocating for key policy changes and accessing briefings on key issues and consultations. Find out more about our work across policy and other programmes here.

• Regular newsletters and updates

Members receive weekly digest emails to keep them up to date with our work and encourage them to get involved in areas most relevant to them at a thematic or programme level. In addition to this, we also send dedicated emails on key topics and highlight upcoming events. We also publish regular insights and press releases on our website, providing summaries of key publications and industry developments. Visit our <u>news</u> section to find out more.

External SUDDOCTES

IIGCC's work is supported by membership fees as well as by contributions from the following foundations and organisations who we would like to thank for their support in 2023.



CIFF is the world's largest philanthropy that focuses specifically on improving children's lives. CIFF works with a wide range of partners, and focuses on a number of areas, including stopping climate change.



The ECF is dedicated to responding to the global climate crisis by creating a net zero greenhouse gas emissions society.



IIGCC would also like to thank Ceres who administer subgrants to IIGCC for our joint initiatives.



ClimateWorks is a global platform for philanthropy to innovate and accelerate climate solutions at scale.



Laudes Foundation is responding to the dual crises of inequality and climate change by supporting brave, innovative efforts that inspire and challenge industry to harness its power for good.



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