We are IIGCC

We bring the investment community together to work towards a net zero and climate resilient future.

What we do
Our team works closely with members to shape priorities, deliver activity and resources across work programmes, and represent the sector on climate-related issues.

How we do it
We help investors by providing guidance, frameworks, tools and support. Our work allows them to better respond to challenges and integrate management of climate-related risks, opportunities and impacts into their investment processes.

Read more online
We are focused on bringing the investment community together to make significant progress towards a net zero and climate resilient future by 2030, in line with the goals of the Paris Agreement.

About us
External supporters
Foreword

A remarkable year for IIGCC

2023 has been a remarkable year for IIGCC. Against a challenging geopolitical backdrop, our team has risen to the challenge, working incredibly hard in collaboration with and on behalf of our members to continue providing the support and resources that you need to take necessary action on climate.

Our impact

- 25k Downloads of the NZIF implementation guide
- 14 New resources published in 2023

There is no doubt in our minds that taking action at this time is not easy, and we appreciate your ongoing commitment to doing so. The environment that we are all operating in is a complex one that provides a series of considerable challenges – a cost of living crisis and rising inflation, as well as an ongoing energy crisis, further exacerbated by recent events in the Middle East.

At the same time, temperatures have reached all-time highs around the world and the frequency of extreme weather events continues to increase. We understand that challenging global events and headwinds cannot be ignored, and that they have an inevitable impact on decision making. But whilst some events may be short term in nature, climate change is not.

2023 has been a remarkable year for IIGCC. Against a challenging geopolitical backdrop, our team has risen to the challenge, working incredibly hard in collaboration with and on behalf of our members to continue providing the support and resources that you need to take necessary action on climate.

We are at a tipping point – we must not give up now

We are dangerously close to exceeding warming of 1.5°C. The window of opportunity gets smaller with each year that passes without the required action and ambition from all stakeholders who have a role to play in the net zero transition. But the climate science remains clear and we must stay on this path.

And there are reasons to be optimistic. An increasing number of investors continue to set and make progress towards their net zero commitments and engage with companies in their portfolios on the transition. The call for urgent action on nature and biodiversity loss has been heard and the global momentum to change the path we are on is there.

Enhancing our value to members

This year was heralded as the year of implementation – the real work begins when theory becomes action. A critical part of our work supporting investors this year has been to learn from, improve on and develop our existing resources.

We have expanded the Net Zero Investment Framework to cover additional asset classes, including infrastructure and private equity, with much more to follow when NZIF 2.0 is released in 2024. We have published guidance on investing in climate solutions for listed equity and fixed income, a first step in this space with guidance for other asset classes to follow.

In collaboration with partners we have launched Nature Action 100, the first collaborative engagement initiative focused on addressing nature and biodiversity loss, which now counts in excess of 200 investors amongst its participants. We have also moved into phase two of Climate Action 100+, which is laser-focused on ensuring corporate climate commitments are supported by credible and robust transition plans. Our Net Zero Engagement Initiative has further expanded the list of companies that investors are actively engaging.
Our vision for 2024
For more detail on the key areas of work that we will be focusing on in 2024.

Our impact

Global investor initiatives co-founded and supported

280 Companies covered under engagement initiatives

Outside of engagement initiatives, we have developed standards and expectations for company transition plans across a number of high-impact sectors, supporting investors in understanding, assessing, engaging and making decisions based on their findings.

We remain active and vocal on the local, regional and global climate stage, calling out the UK government on its net zero policy rollbacks, pressing key decision-makers in the EU for further ambition on key sustainable finance policies and writing to the COP28 President to reiterate investor expectations. We have successfully influenced key EU sustainable finance policy, with our recommendations being taken on board by the EU Parliament in the Corporate Sustainability Due Diligence Directive, and we have participated in a number of important policy discussions at global, EU and UK levels.

Our Board and management team have spent a considerable amount of time this year ensuring that IIGCC is set up in a way that is sustainable for the long term. From strategy and governance to how we position and talk about our work, we have been working to build an organisation that can continue to deliver for members for many years to come.

Our updated brand identity and new website represents the visual manifestation of that work, aiming to better capture who we are as an organisation today and the huge breadth and depth of our work with members. We are continuing our work to enhance the member experience, with our new member portal to follow early next year.

We are your trusted partners
The challenges investors face today are hugely complex – and sometimes the solutions are not clear cut or straightforward. We strive to provide investors with the guidance and tools they need now as they address the significant challenges they must manage as part of their fiduciary duty.

“We are not swayed by short term events or turns of the market. This affords us the ability to remain focused on our long-term mission, to bring the investment community together to make significant progress towards a net zero and climate resilient future by 2030.”

We are here to help you weather the storm, to support you moving forward and delivering on your commitments. We would like to thank you for your continued commitment and dedication to IIGCC, and we look forward to working with you next year.
At a glance

IIGCC in numbers

- 429 members
- $65 trillion in AUM
- 48 new members
- 14 new resources published
- 50+ events
- 26k+ social media followers
- 205k+ website visits
- 13k+ articles covering IIGCC and related initiatives
- 800k+ social media impressions
- 100+ member newsletters
Our mission

We work closely with investors to provide guidance, frameworks, tools and support. This helps them to respond to challenges and integrate the management of climate-related risks and opportunities into their investment processes. We achieve this by working with investors in four key areas.

We deliver this across three IIGCC team programme areas – corporate, investor strategies and policy – which cover a range of topics including net zero, adaptation and resilience and nature. Each area complements and informs the other, building ambition loops which drive progress towards real-world emissions reductions and a more climate resilient world.

Our mission
We bring the investment community together in making significant progress towards a net zero and climate resilient future by 2030.
Set ambition

Setting goals to track ongoing progress towards investor net zero commitments. Our work includes implementation guidance, industry-specific standards and clear action plans.

In this section
Net Zero Asset Managers
Paris Aligned Asset Owners
The Net Zero Investment Framework
Our work in 2023

We work with investors to set ambitions in relation to climate action – to date this has predominantly manifested as net zero commitments and targets via one of the commitment platforms that we facilitate, but we are also increasingly working across other topics including adaptation and resilience and nature, where we can also support investors in setting ambitions.

Net zero commitment platforms

IIGCC set up and co-convenes the Net Zero Asset Managers (NZAM) and Paris Aligned Asset Owners (PAAO) initiatives, two platforms for investors wishing to make a net zero commitment. Our Net Zero Investment Framework (NZIF) is one of the core methodologies used by investors to set targets based upon those commitments and it has become the most widely used guidance by investors looking to do so.

For asset owners, the first PAAO biannual meeting took place in February 2023, coinciding with our Investor Strategies kick-off event, hosted by HSBC Asset Management. The beginning of the year also saw the launch of a new and improved PAAO website to better outline the commitment, signatory disclosures, governance and more.

The Net Zero Investment Framework (NZIF)

With NZIF the most widely used methodology for net zero-committed investors, the team have continued to work hard on broadening the scope of the framework, so that investors can incorporate greater proportions of assets in the initial and interim targets set as part of their net zero commitments. This is particularly key in the context of setting ambitions, as it allows investors to be more ambitious in their commitments and target setting as more asset class methodologies are made available.

NZIF now covers six asset classes; listed equity, corporate fixed income, sovereign bonds, real estate, private equity and infrastructure, with the last two added this year. Work is underway to learn to bring these components together as part of a new and improved resource to be released in 2024 - NZIF 2.0.

Our private equity guidance stands out because of its relevance to both General Partners and Limited Partners, covering the scope of portfolio companies’ net zero alignment, metrics and targets to measure this alignment, and implementation actions to achieve them and therefore achieve wider decarbonisation in the real economy.

Infrastructure will be the first asset class to be covered by both NZIF and our new Climate Resilience Investment Framework, which will be unveiled in 2024. It is already being used by several leading industry investors in their NZAM initiative target disclosures, showing strong uptake from key players. We also announced that IIGCC will lead the second phase of the Physical Climate Risk Assessment Monitor (PCRAM) as the focus of our adaptation and resilience work, building on our work on a CRIF.

Separately, we launched investor working groups for private credit, venture capital and climate solutions. WRI outputs from our groups on sovereign bonds and country pathways close to completion. A new group also aims to uncover investor issues around including scope 3 of investments in their approach to net zero.

All of these working groups will ultimately seek to provide guidance to investors which can be incorporated into future iterations of NZIF.

Further information

- Private equity guidelines
- Guidance on infrastructure
- Investor working groups

The initiative saw eight new targets disclosed in 2023, with total disclosures expected to rise into double figures by the end of the year. We also conducted 28 one-to-one support sessions with PAAO signatories, providing IIGCC members with additional support in using NZIF to set their initial targets as part of their participation in the initiative.

Supporting asset managers, our team has reviewed 37 NZAM targets so far this year, more than half of the 66 submitted to the initiative in total. This came alongside 52 one-to-one support sessions with NZAM signatories within the IIGCC membership, who were seeking additional guidance on how to take action on their commitment.
Implement and manage

Supporting investor engagement with companies, management actions, strategic asset allocation and portfolio construction to facilitate real world emissions reductions.

In this section
- Corporate engagement initiatives
- Implementation guidance for the Net Zero Investment Framework
Implement and manage

Our work in 2023

To help investors implement and the manage ambitions set, we have played a key role in launching several initiatives to support investor engagements with specific companies. We collaborated with other investor networks and partners on developing many of these initiatives and now continue to co-lead them, working with those partners on much of the work undertaken.

IIGCC membership provides investors with access to join the initiatives, as well as highly valued implementation support as they engage with focus companies.

Climate Action 100+

Climate Action 100+ launched its second phase in June 2023. It is the world’s largest investor engagement initiative, which aims to ensure that the top 100+ heaviest emitting companies take necessary action on climate change. This next phase of the initiative, which IIGCC supports in Europe, includes enhanced terms of reference for leads, greater transparency, and the launch of new thematic and sector engagements.

This launch was supported by an updated and more ambitious Climate Action 100+ Net Zero Company Benchmark – a tool that is highly valued by investors. The updated benchmark includes a new indicator to assess historic emissions reductions, their drivers, and alignment with a 1.5°C trajectory. The first public assessments of companies using this benchmark were released in October, highlighting continued progress on ambition but a lack of detailed plans of action, which will be a focus for many of the investor engagements going into 2024.

During the proxy voting season, five shareholder proposals were filed at IIGCC European Climate Action 100+ focus companies, four of which were accepted and received ‘flags’ at Engie, Olam, and TotalEnergies. One proposal was not accepted by Volkswagen, triggering legal action by five investor members. Volkswagen later produced a lobbying activity report in response to this, which InfluenceMap rated as having a good level of disclosure.

These came alongside multiple flagged votes and resolutions led by IIGCC European engagement leads. 14 resolutions were flagged which led to 52 voting items, including the first ever withdrawn flagged votes at National Grid. The UK-based utility updated its lobbying policy in alignment with investor requests after the Church of England Pensions Board publicly pre-declared its intention to vote against the Chair and CEO, supported by co-lead engager AP7.

Net Zero Engagement Initiative

On 17 March we formally launched the Net Zero Engagement Initiative (NZEI), kicking off activity by sending letters to 107 companies on behalf of participating members, together with a copy of our investor expectations of corporate transition plans. NZEI aims to build on Climate Action 100+ momentum by expanding the range of companies covered, including more companies that are heavy users of fossil fuels and so contribute to demand for those products.

Initial letters received a positive response rate of more than 70%. The 101 participating IIGCC members are engaging with respondents and non-respondents alike to improve the quality of their transition plans. Investor-led NZEI enhanced engagement activities, known as ‘sprints,’ began in November 2023 with IIGCC as the Secretariat.

Nature Action 100

As 2022 ended, we announced the formation of Nature Action 100 at COP15 in Montreal, with Ceres and IIGCC to co-lead the Secretariat and Corporate Engagement workstreams. This new global engagement initiative focuses on investors driving urgent action on the nature-related risks and dependencies in the companies they own.

One year later the initiative is live, with more than 200 investor participants representing $25.7 trillion in AUM. Governance structures and partners are now in place, alongside the 100-company focus list. Participating investors signed letters sent to the companies that together represent more than $9 trillion in market capital and are now forming teams to take individual engagements forward.

We are currently working to develop a first draft of the Nature Action 100 Company Assessment Benchmark. We expect to publish this in 2024, basing much of the guidance on the actions taken by companies covered. The Nature, Agriculture, Forestry and Fishing sector has also been reclassified as ‘high impact’ in NZIF to reflect its urgency.

Implementation guidance for investors using the Net Zero Investment Framework (NZIF)

In addition to our work to build out new asset classes within NZIF to support investors’ target setting, the investor strategies team has also worked to develop its implementation support. This additional guidance aims to better allow investors to use the framework as the basis for their own transition planning and implementation processes.

In September we also published climate solutions guidance to support investors in defining them, measuring exposure, and setting targets to increase allocation. Climate solutions are crucial to the energy transition and decarbonisation, affecting each of the initiatives mentioned above. This resource was available exclusively to IIGCC members for six weeks before being made public towards the end of the year.

In addition, as part of our work to support investors considering real estate assets in their portfolios, our roundtables report in February explored how to measure and manage whole life carbon in real estate portfolios. This is supported by a second resource offering whole life carbon guidance, due for publication ahead of COP28 in late 2023.
Catalyse momentum and drive further action

Identifying the barriers and opportunities to climate action in the financial system – engaging with policymakers and other stakeholders to shape a supportive market environment today and in the future.

In this section
- Policy advocacy
- Changing the conversation on stewardship
- Improving the quality of net zero data
Our work in 2023

Looking beyond ambition and implementation, which support investors’ direct actions, our teams also work to catalyse an enabling environment in which that action can happen. This includes working with members and others within the space to advocate for the policy and regulatory change needed to support investors in taking action.

Policy advocacy

In the EU, positive engagement started early in 2023 as IIGCC, the Climate Group and CLG Group Europe sent a letter to key MEPs on the Energy Performance of Buildings Directive. This led to an EPBD investor roundtable in the summer, hosted by MEP Ciaran Cuffe in the European Parliament. Separately, we released a joint statement on the European Sustainability Reporting Standards (ESRS) together with the EFAMA, Eurosif, PRI and UNEP FI. Together we welcomed its publication but highlighted concerns about the decision to move away from mandatory climate-related disclosures which will now be subject to materiality assessments. Over 90 investors supported this statement.

Influencing policymakers on the EU Corporate Sustainability Due Diligence Directive also remained a key focus. We were pleased to see the Parliament’s final decision incorporate IIGCC recommendations in summer of 2023, following engagement with the lead rapporteur and the team speaking on the subject in the European Parliament.

We also responded to the publication of the International Sustainability Standards Board’s long-awaited standards. Released in September, they are intended to enhance the comparability and reliability of climate-related reporting. We welcomed this important update, but stressed that they must be interoperable with wider national and regional reporting regimes, including the EU’s sustainability disclosure standards.

Following the UK government’s decision to delay key net zero targets, we published a reactive statement from our CEO and coordinated a letter to the PM which was cosigned by the CEOs of PRI, UKSIF and 32 investors representing £1.5 trillion in AUM.

Participation in key events

The IIGCC team travelled to Bonn in June, delivering our response to the UN Global Stocktake (GST) and engaging with senior policymakers on critical issues including climate finance, loss and damage, and adaptation. The GST will shape much of the debate at COP28, and our regular briefings aimed to keep members informed. A delegation from IIGCC will be in Dubai, ready to report on the outcomes as they happen from 30 November to 12 December.

At London Climate Action Week, we organised a roundtable with PRI and UKSIF to discuss UK Sustainable Finance Policy with investors and civil servants. Our team also held closed-door roundtables with senior UK ministers to discuss UK net zero investment plans. We also extended our support for the UK Green Technical Advisory Board, represented by IIGCC Chair of the Board and Chief Responsible Investment Officer for Brunel Pension Partnership, Faith Ward. IIGCC supported Faith in drafting a paper on the case for an extended Taxonomy which has been warmly received.
Changing the conversation on stewardship

More broadly, our corporate team have been focused on some of the wider barriers to effective stewardship of companies, with a focus on the role that proxy advisors can play in supporting climate-focused engagements with companies during proxy season.

As part of this work, IIGCC published an open letter to Institutional Shareholder Services (ISS) in August, calling on it to further integrate climate into its proxy advice service. Supported by 36 investors, the letter set out clear investor asks for 2024 and coincided with ISS’s Benchmark Policy Consultation. The results of this consultation, letter, and actions taken as a result are expected towards the end of 2023 and we will keep members informed throughout.

In addition to our wider work on bondholder stewardship, which is supporting investors in expanding their engagement efforts beyond just equity holdings, the team also responded to the FCA non-equities securities engagement paper in September. We are now working to develop our own paper on net zero voting, scheduled for early 2024.

Improving the quality of net zero data

In response to feedback from investors using NZIF to set targets and develop transition plans, we have undertaken work to support improvement of net zero data across the financial system. Following the publication of our catalogue of net zero data vendors in 2022, in 2023 we published six asks of data vendors, calling for an increase in the overall quality of net zero data available for alignment assessment and target setting. A new resource in May also aimed to enhance the quality of net zero benchmarks, offering five principles to support the next generation in integrating a robust net zero objective.
Build capacity

Building investor understanding of the relationship between climate change and investments, including physical risk to assets and the potential contribution of assets to the problem. We also help investors to better understand their obligations and responsibilities from a regulatory perspective.

In this section

- Member webinars and surgeries
- Corporate transition plans
- Stewardship resources
Member webinars and surgeries

In 2023, we ran more than 40 webinars and surgery sessions, bringing our members and the wider investment community together to discuss, explore and build understanding on key issues. In our investor strategy team’s net zero surgery series alone nearly 700 investors joined us across 11 events, covering everything from third party funds and net zero benchmarks to a special three-part series on investor transition planning.

We also hosted webinars covering areas of work from across all three of our programmes – corporate, investor strategies and policy. From energy investment policies and additional NZIF guidance to nature engagement under Nature Action 100 and emerging climate-focused policy in the EU, we covered an incredible breadth of topics throughout the year and were joined by numerous guest speakers from organisations including the IEA, GFANZ, Bruegel and more.

Global Assessment of Policy

In a global context, we contributed to the Investor Agenda climate policy report in September to help investors better understand the wider policy environment. The report outlined eight key features of effective climate policy as considerations for policy makers, aiming to capitalise on the opportunity presented by the UNFCCC Global Stocktake.

We are a proud founding partner of the Investor Agenda alongside AIGCC, CDP, Ceres, IGCC, PRI and UNEP FI. This ongoing partnership offers numerous opportunities for best practice sharing and international collaboration.

Corporate transition plans

Within our corporate team, we developed a number of new resources to support investors in assessing and understanding corporate transition plans and using that knowledge to guide engagements with high-emitting sectors as well as framing wider portfolio allocation and investment decisions that they might make.

We published an updated net zero standard for oil and gas and played a large part in the new Climate Action 100+ diversified mining standard alongside our partner, Australia-based IGCC. We also developed a net zero standard for banks, released together with an engagement focus list of 20 institutions across Canada, Europe and Asia.

This work complements our popular sector-neutral transition plan guidance, Investor Expectations of Corporate Transition Plans: From A to Zero, which was published in March 2023 and is intended to support investor engagements with and assessment of company transition plans across a range of sectors.

Our work in 2023

Our work to support investors in developing their understanding of issues related to climate and nature, and how best to respond to those issues often takes the form of educational resources, training sessions and opportunities to learn from peers in the investment community.
As we move into 2024 and beyond, looking to build on IIGCC’s successes from previous years and respond to feedback received from our members in recent months, we will be focusing our work on a number of key areas that we believe will be most impactful and beneficial for our members, providing them with maximum value from their membership.

**NZIF 2.0 – bigger, better, more integrated:**
Following the publication of the first version of the Net Zero Investment Framework in March 2021, IIGCC has developed new components covering additional asset classes and themes. In 2024, we will be working to bring much of this together into an updated and more integrated version of the framework that is easier for investors to use and incorporates all of our work to date in one place.

**Expanded support across corporate engagement initiatives:**
With both IIGCC’s Net Zero Engagement Initiative and Nature Action 100 having formally launched in 2023, and Climate Action 100 having moved into its second phase, the year ahead will see a significant increase in the number of different engagements that IIGCC will be supporting investors with under various engagement initiatives.

**Raising the profile of climate issues in EU Parliamentary and UK elections:**
With 2024 set to be an election-filled year, our policy team will be working with members to amplify the investor voice on climate issues to ensure they are heard at this critical time.

**Next steps for adaptation and resilience:**
Following on from our discussion paper on creating a climate resilience investment framework (CRIF) and the announcement in 2023 on IIGCC’s role in the second phase of development of Physical Climate Risk Assessment Methodology (PCRAM), 2024 will see some significant steps in our work on adaptation and resilience. We will be publishing the first PCRAM report early next year, with the initial version of CRIF due to follow later in the year.

**Integrating nature across all of our work:**
With Nature Action 100 engagements having recently started, work to integrate nature considerations into NZIF underway and a CBD COP likely taking place in Europe in 2024, this key theme is rising in prominence across all areas of IIGCC’s work, with even more to come in the year ahead.
What’s next for IIGCC

The future continued

Developing resources to focus on EMJT:
Recognising the nuance required when applying existing approaches and methodologies for net zero and climate resilient investing to emerging markets, and the need for a just transition to net zero, IIGCC will be focused on developing and adapting resources to support investors in this area.

Enhancing members’ digital experience:
We will be launching the second phase of our website refresh in early 2024, aligning with our new brand identity giving members an improved and more personalised experience. As part of this, the member portal will become a one stop shop for all IIGCC resources, information and working group materials and organisations will easily be able to provide their people with access to our materials.

Expanding our stewardship resources:
Having launched our bondholder stewardship working group and published a number of pieces of sector-specific and neutral guidance in 2023, we will be continuing to build on this work in the year ahead, ensuring it is truly embedded into investors’ stewardship and engagement processes.

Investor expectations on EU sustainable finance:
Based on investor feedback, we will be producing a set of expectations to highlight the main policy barriers within the EU’s sustainable finance regulatory framework and propose holistic and investor-driven recommendations to address these barriers, directly linking to actions and activities that investors can take to support their policy advocacy.

More opportunities to meet and engage:
Building on the success of our programme of in person and virtual events in 2023, we will be providing even more opportunities for members to come together and discuss key themes and topics in 2024. We will be expanding the agendas for existing flagship events, adding new ones to the schedule and looking to increase the number of stops on our European roadshow, as well as offering additional webinars, surgeries and roundtable sessions throughout the year.

Read more online
Our history

2001
IIGCC was established in 2001.

2007
The focus for policy advocacy work shifts to include more EU policymakers and regulation.

2008
IIGCC develops the first ever Global Investor Statement on Climate Change and partners with IGCC and Ceres.

2005
CEO, Stephanie Pfeifer joins as IIGCC’s first full-time employee.

2010
First IIGCC investor guides for real estate and private equity developed.

2014
UN Secretary-General convenes a summit where the Global Investor Statement on Climate Change is presented to governments.

2019
IIGCC sets up the Paris Aligned Investment Initiative, now a global collaboration supported by four regional networks – AIGCC, Ceres, IGCC and IIGCC.

2015
IIGCC helps to convene the investor voice ahead of COP21 in Paris.

2020
The Net Zero Asset Managers Initiative is launched.

2021
The Net Zero Investment Framework is launched to support investors.

2022
The Net Zero Stewardship Toolkit launched.

2023
Climate Action 100+ launches its second phase, which will run to 2030. The official launch of Nature Action 100.

2024
See more
# Our team

IGCC's team works closely with members in shaping priorities, delivering activity across work programmes and representing the sector on climate related issues.

## Executive

- **Stephanie Pfeifer**
  - CEO

## Communications and Membership

- **Kat Sutton**
  - Communications Director
- **Callum Provan**
  - Content Strategist
- **Isabella Ronco**
  - Communications Manager – Net Zero Asset Managers
- **Marguerite Ohan**
  - Media and Communications Officer
- **Natasha Rutherford**
  - Communications Manager – Climate Action 100+
- **Olivia Thornton**
  - Senior Communications Manager
- **Ross Gillam**
  - Head of Media Relations
- **Sam Collins**
  - Events Manager
- **Sara Findlay**
  - Investor Relations Manager
- **Marguerite Ohan**
  - Media and Communications Officer
- **Natasha Rutherford**
  - Communications Manager – Climate Action 100+

## Operations

- **Charlotte Jones**
  - Associate Director of Operational Strategy and Development
- **Anthony Rigby**
  - Head of Finance and Operations
- **Emma Green**
  - Personal Assistant to the Senior Management Team
- **Judy Chausset**
  - Senior Development Manager
- **Natalya de Lancer-Holmes**
  - Senior HR Manager
- **Nathalie Bergere**
  - Senior Finance and Operations Manager
- **Sabrina Vashisht**
  - Development Manager

## Corporate

- **Peter Taylor**
  - Corporate Programme Director
- **Adam Rose**
  - Senior Corporate Governance Specialist
- **Alexandra Corbin**
  - Climate Analyst
- **Charles Stott**
  - Climate Analyst
- **Dan Orindner**
  - Head of Transition Research
- **Giorgos Antoniou**
  - Climate Transition Analyst
- **Hannah Bouckaert**
  - Climate Transition Analyst
- **Jana Heck**
  - Senior Corporate Programme Manager
- **Jack Steensen**
  - Corporate Programme Manager
- **Jehel Balfi**
  - Climate Analyst
- **Laith Cahili**
  - Senior Net Zero Stewardship Specialist
- **Lucas Graham-Wood**
  - Senior Corporate Programme Manager
- **Dr Sam Carnish**
  - Climate Transition Plan Analyst
- **Sophia Barnes**
  - Senior Climate Action 100+ Manager

## Investor Strategies

- **Mahesh Roy**
  - Investor Strategies Programme Director
- **Dr Adrian Fenton**
  - Investor Strategies Programme Manager
- **Angus Wilson**
  - Investor Strategies Programme Manager
- **Danielle Boyd**
  - Investment Strategies Programme Officer
- **Elle Sexton**
  - Senior Investor Strategies Programme Manager
- **Freddie Turner**
  - Investor Strategies Programme Officer
- **Hugh Garmett**
  - Senior Investor Strategies Programme Manager
- **Julian Groole**
  - Investor Strategies Programme Manager
- **Mariam Awad**
  - Investor Strategies Programme Officer
- **Miaa Andriamihaja**
  - Senior Investment Specialist – Private Markets
- **Norah Bark**
  - Senior Investor Strategies Programme Manager
- **Valentina Ramirez**
  - Senior Investment Specialist – Public Markets
- **Dr Adrian Fenton**
  - Investor Strategies Programme Manager
- **Angus Wilson**
  - Investor Strategies Programme Manager

## Policy

- **Emily Murrell**
  - Policy Director
- **Hajira Kamran**
  - Policy Manager
- **Leon Donachie**
  - Senior Policy Manager – Sustainable Finance
- **Michael Button**
  - Senior Policy Manager – Real Economy

## For more information see Our team on our website
Our Board

All board members are from organisations that are part of IIGCC.

Faith Ward – Chair
Chief Responsible Investment
Brunel Pension Partnership Officer
Faith's career has been dedicated to integrating and reporting on environmental, social and governance risks in finance and investment. Faith leads engagement with the fund management industry and is involved in industry wide initiatives to improve standards in responsible investment, corporate engagement and fund governance and reporting.

Jan Johnsen – Vice Chair
CEO
PKA
Jan is a Master of Science in engineering and has a graduate diploma in Business Administration. Before joining PKA in March 2020 Jan was group managing director/COO in PFA (Danish Pension Fund) for 10 years. Jan is chair in IP and a member of the board in API Management.

Ian Simm – Treasurer
Founder and Chief Executive
IMPAX Asset Management
Ian Simm is the Founder and Chief Executive of Impax Asset Management Group plc, which in 2018 celebrated its 20th anniversary and is today one of the world's leading investment managers dedicated to investing in the transition to a more sustainable economy.

Claudia Kruse
Managing Director Global Responsible Investment & Governance
APG Asset Management
As Managing Director Global Responsible Investment & Governance Claudia Kruse is part of the management team of the investment function reporting into the Chief Investment Officer on the Board of APG Asset Management.

Graham Cook
Chief Investment Officer
Responsible Investment Strategy Lead
Phoenix Group
Graham has more than 25 years industry experience in the UK, Europe and Australia, primarily helping asset owners efficiently implement their investment strategy. He is currently Responsible Investment Strategy Lead at Phoenix Group.

Caroline Le Meaux
Head of ESG Research, Engagement
Amundi
Caroline joined Amundi in 2019 and is responsible for ESG Research, Engagement and Voting team within the ESG Business Line.

Kelly Christodoulou
Managing Director Global Responsible Stewardship
BlackRock
Kelly is a senior ESG investment professional who has been considering ESG issues since 2006. Her role involves integrating material ESG issues during the acquisition due diligence process of listed equities, property and infrastructure assets. Due diligence and engagement on external fund managers, engagement with boards and senior management and, Research on thematic topics.

Sandy Boss
Global Head of Investment Stewardship
BlackRock
Sandy is Chief Operating Officer for BlackRock’s Global Client Business and a leader in the firm’s mission to serve wealth and institutional clients by delivering the solutions they need to meet their investment objectives.

Adam Matthews
Chief Responsible Investment Officer
Church of England Pensions Board
Adam Matthews is the Chief Responsible Investment Officer for the Church of England Pensions Board, as well as Co-Chair of the Transition Pathway Initiative (TPI).

Bruce Duguid
Head of Stewardship
EOQ
Bruce Duguid is head of stewardship at EOS. As well as overseeing the team of engagement professionals, Bruce leads engagements with environmentally-exposed companies across the oil and gas, mining, and utilities sectors.

Caroline Le Meaux
Head of ESG Research, Engagement
Amundi
Caroline joined Amundi in 2019 and is responsible for ESG Research, Engagement and Voting team within the ESG Business Line.

Bruce Duguid
Head of Stewardship
EOQ
Bruce Duguid is head of stewardship at EOS. As well as overseeing the team of engagement professionals, Bruce leads engagements with environmentally-exposed companies across the oil and gas, mining, and utilities sectors.

Kelly Christodoulou
Managing Director Global Responsible Stewardship
BlackRock
Kelly is a senior ESG investment professional who has been considering ESG issues since 2006. Her role involves integrating material ESG issues during the acquisition due diligence process of listed equities, property and infrastructure assets. Due diligence and engagement on external fund managers, engagement with boards and senior management and, Research on thematic topics.

Sandy Boss
Global Head of Investment Stewardship
BlackRock
Sandy is Chief Operating Officer for BlackRock’s Global Client Business and a leader in the firm’s mission to serve wealth and institutional clients by delivering the solutions they need to meet their investment objectives.

Udo Riese
Head of Sustainable Investing
Allianz Investment Management SE
Udo Riese is the Head of Sustainable Investing at Allianz Investment Management SE, based in Munich.
Membership

IIGCC’s membership includes a broad range of asset owners and asset managers, including many of the largest global and European institutional investors. Reflecting the significance of climate change as an issue for the investor community and the impact of our work, our membership continues to grow.

Investor members

New members are in bold

q. s. r. Asset Management
Aberforth Partners LLP
ABN AMRO Investment Solutions
obden
Académie Asset Management
Actis LLP
Admiral Group Plc
Aegon Asset Management
Aegon UK
AEW
AP Management P/S
AkademikerPension
Alcentra Ltd
AllianceBernstein Limited
Allianz Global Investors
Allianz Investment Management
Allspring Global Investments
Alpha Trust
Altamar CAM Partners SL
Ambianta 5gr s p a.
Amundi Asset Management
Amundi Asset Management
Anaxos Asset Management
Andurand Capital Management LP
ANIMA Sgr s p a.
Anthos Fund & Asset Management B.V.
Aon Investments Limited
AP Moller Capital
AP Pension
AP (First Swedish National Pension Fund)
AP2 (Second Swedish National Pension Fund)
AP3 (Third Swedish National Pension Fund)
AP4 (Fourth Swedish National Pension Fund)
AP7 (Seventh Swedish National Pension Fund)
AP6 Asset Management
Arisag Partners Research Services (UK) Ltd
Artémis Investment Management LLP
Arvato Investments
Asper Investment Management Ltd
AssetCo plc
Assicurazione Generali S.p.A.
Astarte Capital Partners LLP
Atlantys Infrastructure
ATP
AustralAsianSuper
Avaad Energy Private Limited
Aviva Investors
Avon Pension Fund
AXA Investment Managers
Aviva
BAA Pension Scheme
BAL Systems Pension Scheme
Baillie Gifford & Co
Bank Invest Asset Management
Fondsmæglerselskab A/S
Banque Hottinguer
Barclays Bank UK Retirement Fund
Barclays Private Bank
BBC Pension Trust
BBVA Asset Management
BDI Capital Management
Bedfordshire Pension Fund
BeyondNetZero
BlockRock
BMO Global Asset Management
BNP Paribas Asset Management
BNY Mellon Investment Management
Border to Coast Pension Partnership
BP Pension Trustees Ltd
Brandywine Global Investment Management
Bridges Fund Management
Brunel Pension Partnership
BT Pension Scheme
BTO Pictorial Timberland Investment Group
Bundespensionskasse AG
BUPA Finance Plc
Caisse de pensions de la société Firmaech S.A
Caisse des Dépôts
CalPERS
Cambridge Associates LLC
Camco Clean Energy
Canada Life Asset Management
Canada Pension Plan Investment Board (CPP Investments)
Candidum Luxembourg, Société en commandite par action
Capital Dynamics
Capital Fund Management SA (CFM)
Cardoza Risk Management Limited
Carmignac Gestion Luxembourg
CBRE Investors
CCLA Investment Management
Central Finance Board of the Methodist Church
Chelsea Pension Fund
Church Commissioners for England
Church Investors Group
Church of England Pensions Board
Church of Sweden
Clean Growth Investment Management LLP
Columbia Threadneedle Investments
COMGEST
Connaught Pension Fund
Costts & Co
CowCapital Group
CPE (Caisse de prévoyance de l'Etat de Genève)
CQF UK LP
Credit Suisse Asset Management
Credit Suisse Asset Management
Cushon
CUT POWER AG
Dabke Bank
DBL Partners
Deapoof Petercanm Asset Management sa (OPAM)
Derbyshire Pension Fund
Devon County Council
Didier & Gérard Fonder AB
DIF Capital Management
Dowling LLP
Dragion Capital Group Ltd.
DZT Investors
DWS
East Capital Group
East Sussex Pension Fund
EskerInvestment Management Group
Edmond de Rothschild (Suïss) S.A.
Electron Capital Partners, LLC
Elo Mutual Pension Insurance Company
Environnement Agency Pension Fund
ERAP
Eric Sturza Investments
ESPRIA (Part of East Capital Group)
Ethos Foundation
Eurizon Capital SGR SPA
Evenlood Investment
Falkirk Council Pension Fund
Fiduram Asset Management SGR/
Fiduram Asset Management
(Finland) dac
Fil Investments International (Fidelity International)
Finance Ideas B.V.
Fondaco SGR
Fondation Pensions ESFDP
Fonds de Réservation pour les Retraites (FRR)
Fondsfinans Kapitalforvaltning A/S
Foundation Credit
Franklin Resources (Franklin Templeton)
Fundamental Asset Management
FullCycle Management LLC
GAMA Investments
General Insurance Asset Management
Generali Asset Management
Goldman Sachs Asset Management International
Greathar Manchester Pension Fund
Greenman Holdings Limited
Gulf International Bank (UK) Limited
Guy's & St Thomas Foundation
Hampshire Pension Fund
Hansabanken AB Publ
Harding Loewer LP
Harold Investment Management Ltd
Highland Council Pension Fund
HTE Hedge Asset Management LLC
Horizon Capital LP
HSBC Bank Pension Trust (UK) Ltd.
HSBC Global Asset Management
IFM Investors
Ismärken Mutual Pension Insurance Company
Imperial Asset Management
Industriens Pensjonskasse
Inception
Invisco UK Limited
Investec Wealth & Investment Ltd
IP Group
Irish Life Investment Managers
IPM Investors
James Hambro & Partners
Jørgen Hansen Investors
Jotafontrust Charitable Trust
JP Morgan Asset Management
Jupiter Asset Management

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IIGCC Annual Report 2023
Investor members

New members are in **bold**

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<tr>
<th>Member</th>
<th>Membership Type</th>
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<tr>
<td>Kilkenny Global Investors</td>
<td>Kilkenny Capital Management</td>
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<td>Kempen Capital Management</td>
<td>Kent Pension Fund</td>
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<td>Lazar Asce Appliance</td>
<td>LB Forsikring</td>
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<td>LBI AM (formerly La Banque Postale)</td>
<td>Leadenhall Capital Partners LLP</td>
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<td>Leapfrog Investogen Group Ltd</td>
<td>Lebensversicherung van 1871 u. O. Mucchen</td>
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<td>Legal &amp; General Investment Management</td>
<td>Lepeska Capital</td>
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<td>LIGS Capital</td>
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<td>Linktrust Investment Partners LLP</td>
<td>Lloyds Banking Group Pensions</td>
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<td>Lloyds Banking Group Pensions Trustee Limited</td>
<td>Local Pensions Partnerships Investments Ltd</td>
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<td>Lombard Odier (Bank Lombard Odier &amp; Co. Ltd)</td>
<td>London Borough of Islington Pension Fund</td>
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<td>London Borough of Newham Pension Fund</td>
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<td>Los Angeles Capital Collaborative</td>
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Our membership has grown considerably in recent years, and with that growth has come a broader range of investors within the network and a wider set of needs. With this in mind, we continue to expand and develop our offering, ensuring that we are adapting it to meet and hopefully exceed our members’ needs.

**Why IIGCC Membership?**

Current membership benefits include:

- **Participation in working groups**
  Almost all of our work has been developed in collaboration with our members via the various working groups that we run across our different programmes and areas of work. Feedback from existing members has highlighted the significant value that investors feel in having the opportunity to talk to others in the marketplace, discuss challenges and collectively problem solve. More information on our working groups can be accessed [here](#). The outputs of our working groups provide many of the resources which support net zero-committed investors today, with many more to come.

- **Expert guidance and learning opportunities**
  Webinars, surgeries and in-person events are just a few ways that we can offer opportunities for members to learn from their peers, share best practice and hear from IIGCC and wider industry experts. These opportunities to come together with peers have been highlighted as a component of our offering that truly sets us apart from our peers and the level of engagement and ongoing demand are also testament to their success. Find out more about upcoming events.

- **Resources, tools and frameworks**
  Covering integration of key themes including net zero and adaptation and resilience into investments, toolkits focused on stewardship and engagement, and guidance on what makes a good transition plan, as well as sector-specific and policy work, all make up a core component of IIGCC’s offering to its members. Many of our existing members have highlighted the Net Zero Investment Framework and Net Zero Stewardship Toolkit as two of our most impactful resources. Access our resources, tools and frameworks [here](#).

- **Opportunities to engage with policy work**
  Participation in our advisory group and thematic working groups focused on sustainable finance and real economy policy, as well as our global policy work through the Investor Agenda, has given our members the opportunity to contribute towards a range of policy activities. These include developing positions on key files, signing letters and statements advocating for key policy changes and accessing briefings on key issues and consultations. Find out more about our work across policy and other programmes [here](#).

- **Access to collaborative engagements**
  Through IIGCC’s historic support of engagement with Climate Action 100+ European focus companies, and now with the addition of the Net Zero Engagement Initiative, banks engagement initiative and Nature Action 100, the companies and issues for which we support investors in their engagements has increased considerably in recent months. Find out more about investor initiatives [here](#).

- **Regular newsletters and updates**
  Members receive weekly digest emails to keep them up to date with our work and encourage them to get involved in areas most relevant to them at a thematic or programme level. In addition to this, we also send dedicated emails on key topics and highlight upcoming events. We also publish regular insights and press releases on our website, providing summaries of key publications and industry developments. Visit our news section to find out more.
CIFF is the world’s largest philanthropy that focuses specifically on improving children’s lives. CIFF works with a wide range of partners, and focuses on a number of areas, including stopping climate change.

ClimateWorks is a global platform for philanthropy to innovate and accelerate climate solutions at scale.

The ECF is dedicated to responding to the global climate crisis by creating a net zero greenhouse gas emissions society.

Laudes Foundation is responding to the dual crises of inequality and climate change by supporting brave, innovative efforts that inspire and challenge industry to harness its power for good.

IIGCC would also like to thank Ceres who administer subgrants to IIGCC for our joint initiatives.